

# LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Stockton Unified School District

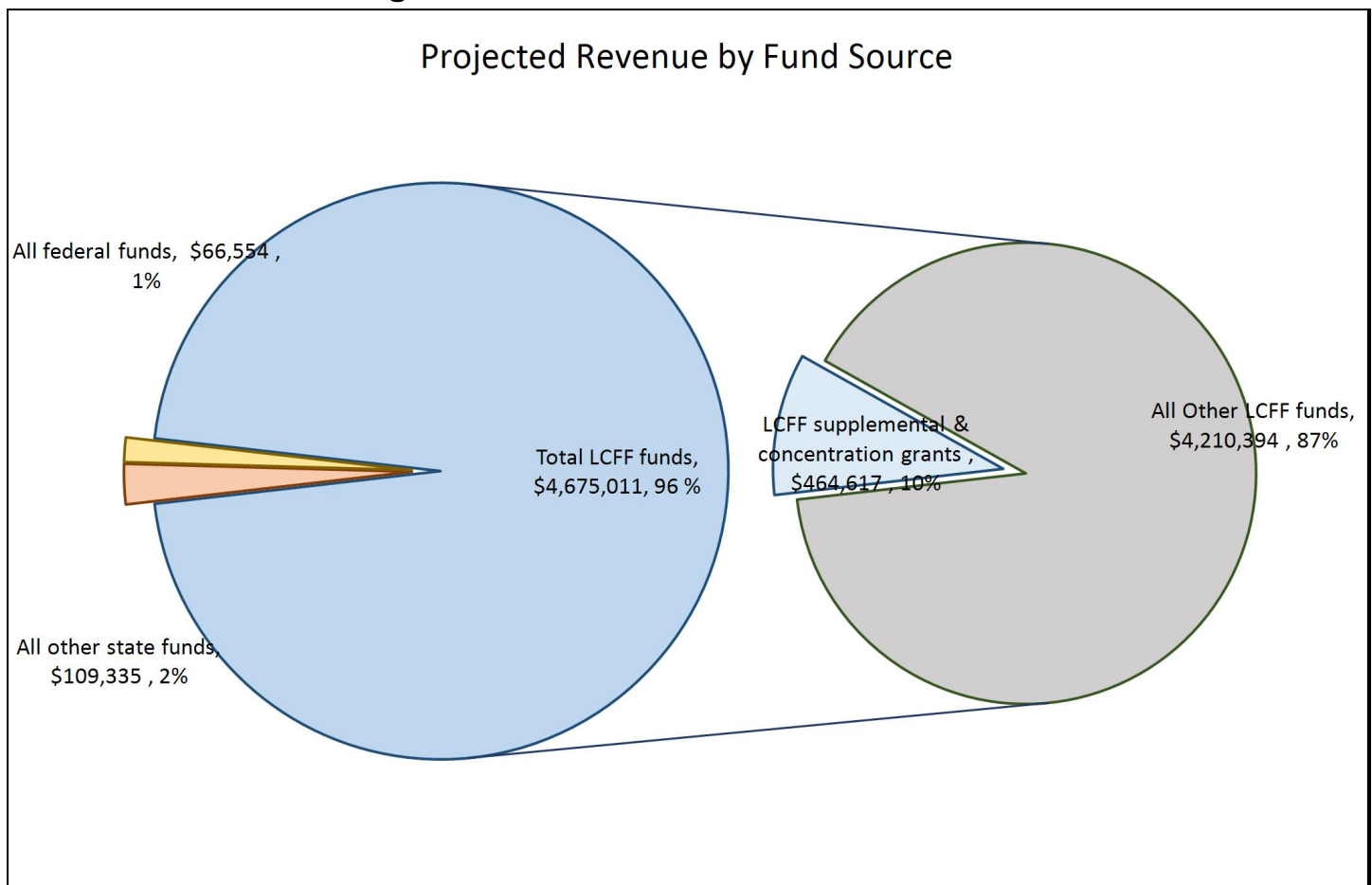
CDS Code: 0119743

Local Control and Accountability Plan (LCAP) Year: 2019-20

LEA contact information: Joshaua Thom, 209-933-7379, [jthom@stocktonusd.net](mailto:jthom@stocktonusd.net), Principal

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

## Budget Overview for the 2019-20 LCAP Year

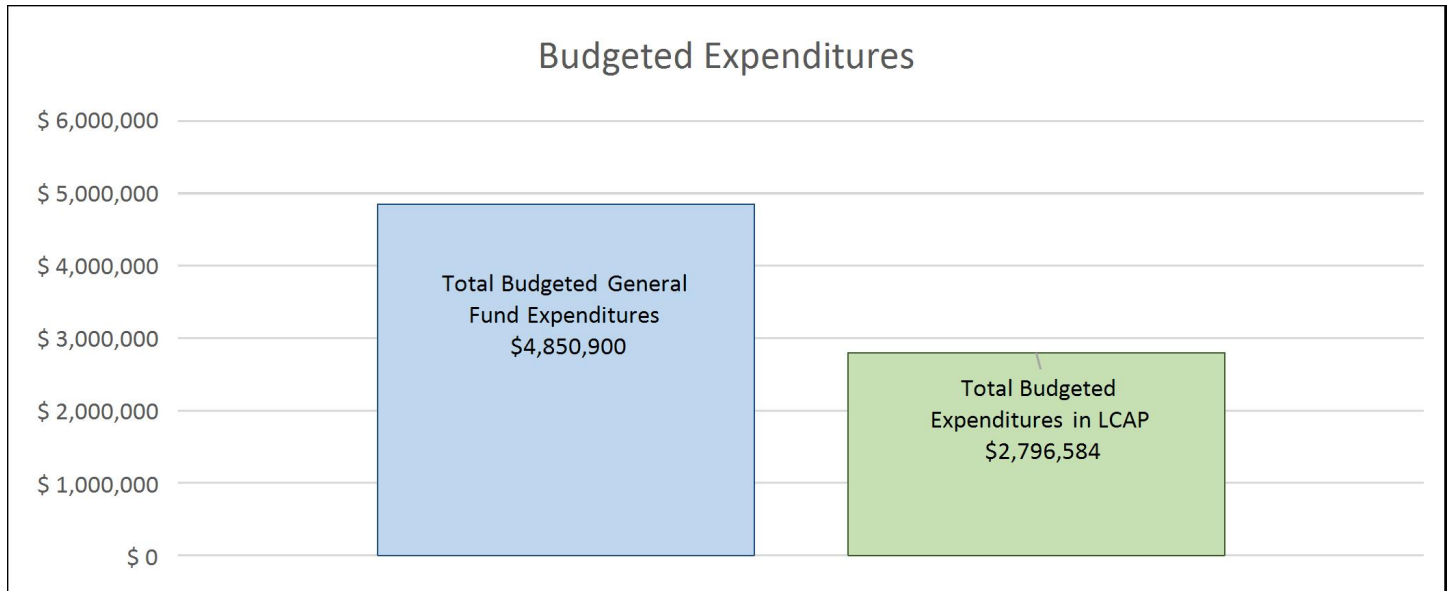


This chart shows the total general purpose revenue Stockton Unified School District expects to receive in the coming year from all sources.

The total revenue projected for Stockton Unified School District is \$4,850,900, of which \$4,675,011 is Local Control Funding Formula (LCFF), \$109,335 is other state funds, \$0 is local funds, and \$66,554 is federal funds. Of the \$4,675,011 in LCFF Funds, \$464,617 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

# LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Stockton Unified School District plans to spend for 2019-20. It shows how much of the total is tied to planned actions and services in the LCAP.

Stockton Unified School District plans to spend \$4,850,900 for the 2019-20 school year. Of that amount, \$2,796,584 is tied to actions/services in the LCAP and \$2,054,316 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

Salaries and benefits for the Principal, clerical, custodians; facilities costs, Delta College contract, oversight fees, central office services fees, maintenance agreements, bus tokens, professional agreements, athletic equipment, postage, duplicating; portions of instructional and non-instructional supplies, license agreements.

## Increased or Improved Services for High Needs Students in 2019-20

In 2019-20, Stockton Unified School District is projecting it will receive \$464,617 based on the enrollment of foster youth, English learner, and low-income students. Stockton Unified School District must demonstrate the planned actions and services will increase or improve services for high needs students compared to the services all students receive in proportion to the increased funding it receives for high needs students. In the LCAP, Stockton Unified School District plans to spend \$ on actions to meet this requirement.

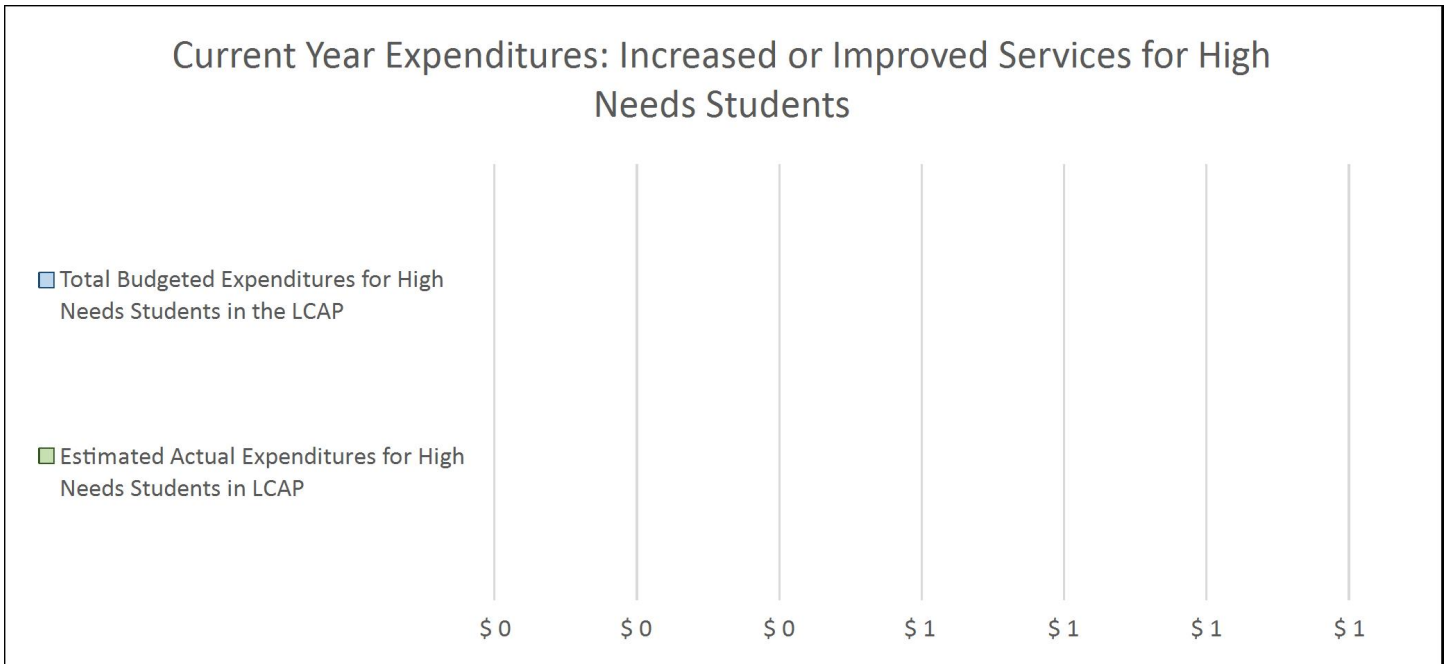
The additional improved services described in the LCAP include the following:

The District has evaluated its student needs using the California School Dashboard and other metrics that develop our District-wide profile of need and achievement. The District has established a banded rate for its per site allocation for Supplemental and Concentration, which provides additional resources per student for schools of high need. This allocation is also supplemented by Title I allocations to all sites as well. The District has also revised the allocation methodology of counselors, instructional coaches, assistant principals, to provide ALL schools with additional supplemental support with direct affect to classroom performance outcomes for teachers and students, in addition to professionals that are able to

support school climate, socio-emotional, and academic support to students and their families. Previously the District's allocation was based on individual site funding and prioritization of positions based on funding/strategies. The District has taken an intentional approach to these areas to move in a direction of equity for all schools in these areas. The differences of the estimated actual expenditures and total budgeted expenditures impacted the actions and services and the overall increased or improved services for high needs students in 2018-2019 due to late hires and cost projections being less than expected for resources and services. Students received the actions and services that were planned in the LCAP, however, some increased services were not able to be provided right when school started, such as increased counselor services, instructional coaches, and behavior intervention support due to staff being hired after school started, thus, a delay occurred in providing increased direct services to students. Increased Behavior Intervention support and healthy start coordinator services were slightly impacted as building the department's capacity to provide direct support to unduplicated students did not grow to the level desired as finding qualified candidates to fill positions proved to be more difficult than expected. Some staff were not able to partake in professional development opportunities at times due to difficulty in filling teacher positions with substitute teachers, which in turn directly impacted the instructional staff member's ability to increase the effectiveness of the instructional services they were providing aligned with professional learning outcomes.

# LCFF Budget Overview for Parents

## Update on Increased or Improved Services for High Needs Students in 2018-19



This chart compares what Stockton Unified School District budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Stockton Unified School District estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

In 2018-19, Stockton Unified School District's LCAP budgeted \$ for planned actions to increase or improve services for high needs students. Stockton Unified School District estimates that it will actually spend \$ for actions to increase or improve services for high needs students in 2018-19.

2019-20

# Local Control Accountability Plan and Annual Update (LCAP) Template

[Addendum](#): General instructions & regulatory requirements.

[Appendix A](#): Priorities 5 and 6 Rate Calculations

[Appendix B](#): Guiding Questions: Use as prompts (not limits)

[California School Dashboard](#): Essential data to support completion of this LCAP. Please analyze the LEA's full data set; specific links to the rubrics are also provided within the template.

LEA Name	Contact Name and Title	Email and Phone
Stockton Unified School District	Joshua Thom, 209-933-7379, jthom@stocktonusd.net Principal	jthom@stocktonusd.net 209-933-7370, ext. 1490

## 2017-20 Plan Summary

### The Story

Describe the students and community and how the LEA serves them.

Stockton Early College Academy (SECA) has a diverse student population which is made up of:

- Black or African American 3.4%
- American Indian or Alaska Native 1.7%
- Asian 31.9%
- Filipino 15%
- Hispanic or Latino 42.4%
- Native Hawaiian or Pacific Islander 1%
- White 3.9%
- Two or More Races 0.7%
- Socioeconomically Disadvantaged 62.3%
- English Learners 1%
- Students with Disabilities 0.7%
- Foster Youth 0 %

(Data source 2016-2017 SARC)

Stockton Early College Academy (SECA) is an early college model high school, which are typically small, highly diverse learning communities (grades 9-12), and are physically located on, or near, a college campus. At SECA, students are engaged in a highly rigorous academic curriculum that involves both college preparatory (Honors) and Advanced Placement (AP) core high school classes (English, Social Science, Math, and Science), as well as fully transferable (non-remediation) college courses taken from San Joaquin Delta Community College, which both supplement and expand the core offerings and fulfill elective requirements. The result is that SECA students have the opportunity to earn both a high school diploma and up to two years of fully transferable credit – at no cost to the students or their parents – towards a Bachelor’s Degree at a four year university. In this process,

many of the students are also awarded AA or AS degrees from Delta College. SECA is specifically designed to help young people progress toward the education and experience that they will need to succeed both in life and family-supporting careers. It is also uniquely positioned to reach out to students who are of an ethnicity that is typically under-served in higher education, who come from socio-economically challenged families, and/ or who will be the first in their immediate family to attend, and graduate from, a four-year university. While Stockton Early College Academy has a small English learner student group, and it does not constitute a significant subgroup, we do provide ELL supports and work closely with SUSD to provide support for those students who need it. We have a strong track record of moving students to proficient, and Re-designated Fluent English Proficient students have historically been our strongest performing group of students.

SECA's LCAP was initially developed and refined annually to encompass the Charter School's goals and vision that recognize students as a valuable resource. It is our mission to ensure that our students, who begin college courses their 9th grade year, are ready for, apply to, and attend four year colleges and universities upon graduation.

In addition to SECA's goals and expectations, SECA has worked to promote collaboration and alignment with our school's mission and vision, which seeks to provide access to a fully integrated Advanced placement and honors/early college program. While SECA is ultimately guided by our Charter, we work collaboratively to ensure we support the district in which we reside.

SECA provides access for those students who are prepared to attend college but without us may not have the access and support to do so. Through our partnership with Stockton Unified School District and Delta Community College, we are able to provide access and support. We work as a team to collaboratively approach instructional practices through the use of student performance data to target growth, and annually utilize our professional development plan to conduct a professional retreat where this collaboration occurs, new goals are set, and our staff comes together to reexamine our implementation plan for best practices.

## LCAP Highlights

Identify and briefly summarize the key features of this year's LCAP.

Stockton Early College Academy's (SECA's) Local Control Accountability Plan (LCAP) seeks to ensure the following goals:

- GOAL 1 – Student Achievement: SECA will provide all students with a well-rounded educational experience, the delivery of high quality instruction at the honors, advanced placement, and early college level in order to expose them to rigorous and relevant curriculum to become life-long learners. (pp. 36-55)

\*Will maintain access to honors and Advanced Placement courses, as well as college level coursework.

\*Will provide multiple professional development opportunities in order to adopt a pilot Pre-AP program in partnership with the College Board.

\*Will provide professional development and expanded opportunities collaboration with "Like-Schools" who have proven high levels of student achievement. \*\*\*(PROVIDE UPDATED ACTION SERVICES AND PAGE NUMBERS)\*\*\*

- State Priority: 2 – Implementation of State Standards, 4 – Student Achievement, 7 – Course Access, 8 – Other Pupil Outcomes
- Charter Goal: 1 - Every child by the end of 9th grade will demonstrate mastery of Algebra concepts and application. 2 - Every child by the end of 9th grade will be college or career ready. 3 - We seek to have our students experience a rigorous college preparatory high school education (CP/Honors and Advanced Placement classes), augmented with concurrent direct access to fully transferable (IGETC Protocol) college-level courses in all academic disciplines. From this foundation, we expect each student to successfully matriculate to, and graduate from, a four-year university or college.
- WASC: Goal 1: Develop a comprehensive mathematics instructional system that utilizes data to improve student performance. Goal 2: Increase science achievement in all students, specifically chemistry. Goal 3: Decrease the percentage of students who are scoring in the Far Below Basic and Below Basic ranges in every subject area. Goal 4: Improve and align writing instruction across content areas, as college preparation requires writing skills in all disciplines.
- GOAL 2 – Safe and Healthy Learning Environments: SECA will promote a safe and healthy learning environment to enhance the social emotional and academic learning for all students, necessary to become productive members of society. 5 Categories; 5 Actions/Services (pp. 56-65)
- State Priority: 1 – Basic Services, 6 – School Climate
- GOAL 3 – Meaningful Partnerships: Together, SECA, families and community will commit to meaningful partnerships that enhance student achievement, necessary to become successful members of society. 5 Categories; 5 Actions/Services (pp. 66-75)
- State Priority: 3 – Parent Involvement, 5 – Student Engagement
- WASC: Goal 5: Improve parent involvement.

## Review of Performance

Based on a review of performance on the state indicators and local performance indicators included in the California School Dashboard, progress toward LCAP goals, local self-assessment tools, stakeholder input, or other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying any specific examples of how past increases or improvements in services for low-income students, English learners, and foster youth have led to improved performance for these students.

## Greatest Progress

The area of greatest progress to be focused on is:

Graduation rates:

Based on data from the LCFF Evaluation Rubrics (California School Dashboard) Graduation Rates, SECA has made continuous and ongoing improvement in its graduation rates. Additionally, for our purposes, we have targeted our student resiliency and sought to improve upon the number of

students who continue with us from year to year. We have increased the rate of resiliency for the past three years and strive to reach our eventual goal of over 90% of the 9th grade students who come to us at the start of their high school experience graduating with us at the culmination of their senior year. In 2017-2018 SECA added an additional counselor to increase contact with the 9th and 10th grade levels, as well as identify areas of student need for an increase of early intervention. Our goal through this addition has been to provide intervention early and proactively address issues which later become the cause of students leaving.

At the start of the 2018-2019 school year the additional counselor worked with staff to complete specific targeted intervention for struggling students. This effort has been highly successful as measured by student feedback and key data points such as algebra passage rates and academic performance. Specifically, every student who was identified as scoring below grade level in English and Math was provided with an individual student study team plan (SST) and was placed in an additional algebra support period for help before school starts. At the conclusion of fall semester 2018-2019, every student who met these criteria was passing Algebra 1 with a "C" or better despite being identified as three years below grade level at the start of the year. Student feedback from conferences and academic achievement supports this process as being highly successful.

SECA counseling and administrative staff identified an area of need with our first graduating class in 2013. We discovered that over 30% of our graduating seniors had not applied and been accepted to four year universities. Further, we had no formal system in place to monitor, track, engage in goal setting while monitoring progress, or to check on the completion of such goals as completing an application. Through ongoing conversations with SUSD Information Services we realized we would have to look for an outside solution, and began contracting with Naviance for this need. Each year since we have increased our 4-year college/university acceptance rate and reached 94% in school year 2016/2017.

Referring to the California School Dashboard, identify any state indicator or local performance indicator for which overall performance was in the "Red" or "Orange" performance category or where the LEA received a "Not Met" or "Not Met for Two or More Years" rating. Additionally, identify any areas that the LEA has determined need significant improvement based on review of local performance indicators or other local indicators. What steps is the LEA planning to take to address these areas with the greatest need for improvement?

## **Greatest Needs**

Based on the LCFF Evaluation Rubrics (California School Dashboard), no areas were indicated as "Orange" or "Red" and no areas were identified as "Not Met".

Referring to the California School Dashboard, identify any state indicator for which performance for any student group was two or more performance levels below the "all student" performance. What steps is the LEA planning to take to address these performance gaps?

## **Performance Gaps**

Based on the LCFF Evaluation Rubrics (California School Dashboard), No areas were indicated as meeting the criteria for "Performance Gaps". We will continue monitoring and measuring student progress for academic success. We will continue to take steps to ensure gaps do not occur.

# **Comprehensive Support and Improvement**



An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts.

### **Schools Identified**

Identify the schools within the LEA that have been identified for CSI.

N/A

### **Support for Identified Schools**

Describe how the LEA supported the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

N/A

### **Monitoring and Evaluating Effectiveness**

Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

N/A

# Annual Update

LCAP Year Reviewed: **2018-19**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

## Goal 1

### Student Achievement

Stockton Early College Academy (SECA) will provide all students with a well-rounded educational experience, the delivery of high quality instruction, and exposure to rigorous and relevant curriculum to become life-long learners.

State and/or Local Priorities addressed by this goal:

State Priorities:     Priority 2: State Standards (Conditions of Learning)  
                          Priority 4: Pupil Achievement (Pupil Outcomes)  
                          Priority 7: Course Access (Conditions of Learning)  
                          Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Local Priorities:

## Annual Measurable Outcomes

Expected

### Metric/Indicator

State Priority 2A: Implementation of the academic content and performance standards adopted by the state board.

### 18-19

Stockton Early College Academy serves grades 9-12 using the Advanced Placement and Early College Model. We utilize best practices aligned to the State content performance standards and the College board approved Advanced Placement coursework. We use WASC approved coursework for college courses- as contracted with San Joaquin Delta College.

Actual

Advanced placement courses were offered, as well as approved college courses. The 2015-2016 baseline was not SECA's baseline.

## Expected

### Baseline

Baseline (2015-2016):

103 ELA Units of Study

99 Math Units of Study

Data Source: SUSD Curriculum Department Unit of Study Master List

### Metric/Indicator

State Priority 2B: How the programs and services will enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language proficiency?

#### 18-19

To maintain the percentage of English Learners receiving at minimum of 30 minutes a day of designated English Language Development and access to integrated English Language Development standards. (Verified by SUSD EL Master Plan, SUSD Site Master Schedules, Synergy.)

### Baseline

Baseline (2015-2016):

100%

Data Source: SUSD Site Master Schedules, Synergy

### Metric/Indicator

State Priority 4A: Statewide Assessments

#### 18-19

To increase the percentage of students overall that exceeded or met English Language Arts (ELA)/Literacy and Math standards as determined by the Smarter Balanced Assessment (SBAC). (Verified by CAASPP, SUSD Illuminate by PT School reports.)

### Baseline

Baseline (2015-2016):

22% SBAC ELA

## Actual

ELD Students do not make up a significant subgroup of SECA's student population, however Embedded EL strategies are utilized. The baseline for 2015-2016 was not SECA's baseline.

Stockton Early College Academy exceeded state and district averages in ELA and math. The baseline listed for 2015-2016 was not SECA's baseline. For 2018 SECA was 76.7 points above Standard in ELA and 13.2 points above standard in math.

Expected

18% SBAC Math

Data Source: CAASPP, SUSD Illuminate by PT School

**Metric/Indicator**

State Priority 4B: The Academic Performance Index

**18-19**

The Academic Performance Index was suspended in 2014-2015 indefinitely by the California State Board of Education.

**Baseline**

Baseline (2014-2015):

The Academic Performance Index was suspended by the California State Board of Education indefinitely; therefore, no data reported.

**Metric/Indicator**

State Priority 4C: The percentage of pupils who have successfully completed courses that satisfy the requirements for entrance to the UC or CSU, or career technical education sequences or programs of study that align with state board-approved career technical education standards and frameworks.

**18-19**

To increase the percentage of students that have completed courses that satisfy UC or CSU entrance requirements, or programs of study that align with state board approved career technical educational standards and framework. (Verified by CALPADS.)

**Baseline**

Baseline (2015-2016):

26%

Data Source: CALPADS

**Metric/Indicator**

Actual

Not applicable.

Stockton Early College Academy exceeds the local district and state in this area.

Not applicable

## Expected

State Priority 4D: The percentage of English learner pupils who make progress toward English proficiency as measured by the CELDT; or any subsequent assessment of English proficiency, as certified by the state board.

### 18-19

To increase the percentage of English Learners that make progress toward English proficiency. (Verified by California School Dashboard English Learner Progress Indicator.)

### Baseline

Baseline (2015-2016):

AMAO 1 has been suspended by the California State Board of Education indefinitely; therefore, no data reported.

AMAO 2 has been suspended by the California State Board of Education indefinitely; therefore, no data reported.

Data Source: CALPADS, CELDT

### Metric/Indicator

State Priority 4F: The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher.

### 18-19

To increase the overall percentage of students who have passed at least one advanced placement (AP) examination with a score of 3 or higher. (Verified by CollegeBoard AP Exam.)

### Baseline

Baseline (2015-2016):

32%

Data Source: College Board AP Exam

### Metric/Indicator

State Priority 4G: The percentage of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness.

### 18-19

## Actual

Stockton Early College Academy continues to exceed the local district and state in this area.

Stockton Early College Academy continues to exceed the local district and state in this area. SECA students met A-G at the following rates:

2015= 70%

2016= 82%

2017= 85%

2018= 91%

## Expected

To increase the percentage of students in Grade 11 who will demonstrate college preparedness in English Language Arts (ELA) and Mathematics pursuant to the Early Assessment Program. (Verified by CALPADS, SBAC/EAP in ELA and Mathematics.)

### Baseline

Baseline (2015-2016):

21% SBAC/EAP ELA

13% SBAC/EAP Math

Data Source: CALPADS, SBAC/EAP in ELA and Math

### Metric/Indicator

State Priority 7A: A broad course of study that includes all of the subject areas described in Section 51210 and Section 51220(a) to (i), as applicable.

### 18-19

To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs. (Verified by CALPADS.)

### Baseline

Baseline (2015-2016):

Yes

Data Source: CALPADS

### Metric/Indicator

State Priority 7B: Programs and services developed and provided to unduplicated pupils.

### 18-19

To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and Performing Arts, in addition, 7-12

## Actual

A broad course of study was offered. The baseline listed was not Stockton Early College Academy's (SECA's) baseline. SECA offers a broad course of study, at the Pre-AP and AP level, with college level coursework at the high school level.

A broad course of study was offered. The baseline listed was not Stockton Early College Academy's (SECA's) baseline. SECA offers a broad course of study, at the Pre-AP and AP level, with college level coursework at the high school level.

## Expected

grade students received expanded access to online core content courses and available intervention programs, including ELD program courses, SDAIE. (Verified by CALPADS.)

### Baseline

Baseline (2015-2016):

Yes

Data Source: CALPADS

### Metric/Indicator

State Priority 7C: Programs and services developed and provided to pupils with exceptional needs.

#### 18-19

To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs, including levels of least restrictive environment (resource support, pull out, and one on one support), learning center models, and behavior/mental health/physical support. (Verified by CALPADS.)

### Baseline

Baseline (2015-2016):

Yes

Data Source: CALPADS

### Metric/Indicator

State Priority 8A: Pupil outcomes, if available, in the subject areas described in Section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable.

#### 18-19

To increase the percentage of grade 3 students meeting grade level proficiency in Reading Comprehension. (Verified by MAP, CALPADS.)

## Actual

A broad course of study was offered. The baseline listed was not Stockton Early College Academy's (SECA's) baseline. SECA offers a broad course of study, at the Pre-AP and AP level, with college level coursework at the high school level. SECA works with Stockton Unified School District to provide services to pupils with exceptional needs.

Stockton Early College Academy exceeds the local district and state in 9th grade students meeting grade level proficiency in Algebra Concepts.

**Expected**

To increase the percentage of grade 9 students meeting grade level proficiency in Algebra Concepts. (Verified by MAP, CALPADS.)

**Baseline**

Baseline (2015-2016):

16% met grade level proficiency in Reading

18% met grade level proficiency in Math

Data Source: MAP

**Actual**

**Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

**Action 1**

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>SSA: 1 - Student Technology</p> <p>To enhance student access to information technologies that promote increased learning and academic achievement.</p> <p>SSA1.1 Annual purchase and replacement of Chromebooks/technology devices and secure storage carts for students</p>	<p>Students cared for equipment and the projected replacement costs were not needed.</p>	<p>SSA 1.1 4000-4999: Books And Supplies 0000 LCFF Base \$30,000</p>	

**Action 2**



Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>SSA: 2 - Instructional Materials and Supplies</p> <p>To provide necessary and relevant instructional materials and supplies to help teachers incorporate responsive teaching and strategies that related to the Common Core State Standards.</p> <p>SSA2.1 Increase classroom supplies and resources to teachers</p> <p>SSA2.2 High School Science Equipment &amp; STEM Classroom Materials</p>	<p>Instructional materials and supplies were purchased.</p>	<p>SSA 2.1 4000-4999: Books And Supplies 0000 Base, 0100 Supp/Conc, through 9999 Other \$25,000</p> <p>SSA 2.2 4000-4999: Books And Supplies 0000 Base, 0100 Supp/Conc, through 9999 Other \$25,000</p>	

### Action 3

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>SSA: 3 - Primary Language Support</p> <p>To provide appropriate intervention and supplemental support to students and their families that values their native language and culture while fostering academic success in English Language Development.</p> <p>SSA3.1 Specialized Professional Development for English Learners (EL) Teachers</p>	<p>Additional training was not a budgeted item, as local training was provided through SUSD for teachers.</p>	<p>SSA 3.1 None None \$0</p>	

SSA3.2 Support for training and implementation of the English Learners (EL) Instructional Program (as described in the English Learner (EL) Master Plan) and the English Learners (EL) Master Plan.



**Action 4**

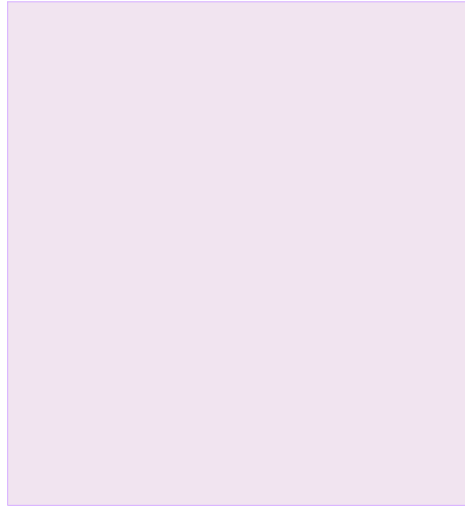
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>SSA: 4 - Professional Learning for SUSD Staff and Parents</p> <p>To provide staff and parents professional learning opportunities that promote efficient parent/student and parent/educator strategies to aid in the improvement of their students' academic success.</p> <p>SSA4.1 Training involving core curriculum, assessments and student records information.</p>	<p>Training was provided for SUSD teachers and parents through SUSD, however this was not an estimated budget item for SECA. Several parent workshops were conducted on site by staff, however there were no budgeted expenditures for these events.</p>	<p>SSA 4.1 None None \$0</p>	

**Action 5**

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>SSA: 5 - Teacher Collaboration, Monitoring and Support</p> <p>To provide educators with opportunities to collaborate within grade level Professional Learning</p>	<p>Teacher collaboration, monitoring and support occurred throughout the year. Regular, routine collaboration time was offered throughout the year on an ongoing basis.</p>	<p>SSA 5.1 1000, 3000 0000 LCFF Base \$93,655</p>	<p>SSA 5.1 1000, 3000 LCFF, Other \$101,079</p>

Communities (PLCs) and cross grade level Professional Learning Communities (PLCs) to review relevant and appropriate data to support and enhance effective instructional strategies.

SSA5.1 Regular, routine, scheduled teacher collaboration time, including monitoring and support for use of collaboration time.



**Action 6**

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>SSA: 6 - Implementation of Professional Learning Community (PLC) strategies</p> <p>To provide educators and district staff with Professional Learning Communities (PLCs) with training that promotes a cohesive understanding and supportive systems in understanding and conducting day-to-day practice to achieve academic and instructional success.</p> <p>SSA6.1 Training in Professional Learning Communities (PLCs)</p>	<p>Ongoing training in the professional learning communities model was provided, and strategies were implemented throughout the year.</p>	<p>SSA 6.1 5000-5999: Services And Other Operating Expenditures 0100 LCFF Supp/Conc \$35,000</p>	<p>SSA 6.1 5000-5999: Services And Other Operating Expenditures 0000 Base, 0100 Supp/Conc \$20,573</p>

**Action 7**

Planned

Actual

Budgeted

Estimated Actual

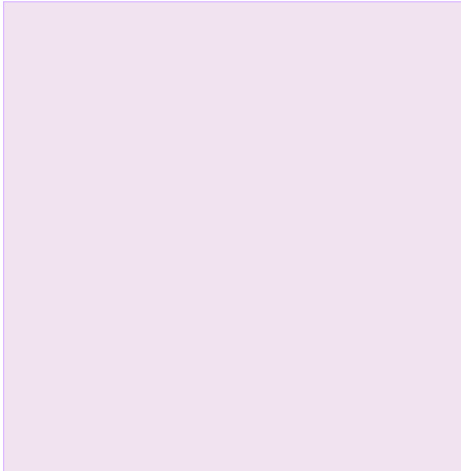
Actions/Services	Actions/Services	Expenditures	Expenditures
<p>SSA: 7 - Student Intervention Strategies and Support</p> <p>To provide students with appropriate and relevant intervention supports a guaranteed and viable curriculum that meet the needs of students as they progress towards mastery of academic achievement.</p> <p>SSA7.1 Hire, retain, and train "Highly Qualified" teachers</p> <p>SSA7.2 Tools, software, and resources to enhance student language and literacy acquisition as well as mathematic proficiency</p> <p>SSA7.3 Credit Recovery and Dropout Recovery Programs</p>	<p>SSA: 7 supports were provided.</p> <p>SSA7.1 Highly qualified teachers were retained.</p> <p>SSA7.2 Tools, software, and resources were maintained.</p> <p>SSA7.3 Dropout recovery and credit recovery efforts were provided.</p>	<p>SSA 7.1 None None \$0</p> <p>SSA 7.2 None None \$0</p> <p>SSA 7.3 1000, 3000, 5000 0000 Base, 0100 Supp/Conc \$5,000</p>	

## Action 8

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>SSA: 8 - After School Programs</p> <p>To provide educational, recreational and social activities for students that aligns with and extends beyond the mandatory instructional/academic day.</p> <p>SSA8.1 After School Program Homework Assistance and Tutoring</p>	<p>Tutoring and intervention were provided after school.</p> <p>A fitness room was added, and students were offered an after school opportunity for exercise and fitness.</p>	<p>SSA 8.1 1000, 3000 0000 Base, 0100 Supp/Conc \$36,000</p> <p>SSA 8.2 5800: Professional/Consulting Services And Operating Expenditures 0000 Base, 0100 Supp/Conc, through 9999 Other \$9,000</p> <p>SSA 8.3 1000, 2000, 3000, 4000 0000 Base, 0100 Supp/Conc, through 9999 Other \$10,000</p>	<p>SSA 8.1 1000, 3000 0100 LCFF Supp/Conc \$3,298</p>

SSA8.2 After School Program  
College and Career Activities

SSA8.3 After School Program  
Exercise Opportunities for grades  
9-12, Intramural Sports Program  
for grades 4-12, Visual and  
Performing Arts (VAPA) for grades  
K-12, Other Student Interest  
Enrichment Activities for grades K-  
12



**Action 9**

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>SSA: 9 - College and Career Preparatory Opportunities</p> <p>To provide students with career and college strategies, increases to the A-G course completion rate, activities and opportunities that prepares them for the continuation of the educational path into college and with accurate and relevant resources when entering into the workforce.</p> <p>SSA9.1 Mathematics, Engineering, Science Achievement (MESA) Program</p> <p>SSA9.2 Opportunities for Age Appropriate College Entrance Examinations, i.e. PSAT for 8th and 10th grade, including training by CollegeBoard in addition to</p>	<p>A-G courses were offered and the 2018-2019 school year marks SECA's highest A-G completion percentage to date. PSAT and AP testing were offered.</p>	<p>SSA 9.1 5000-5999: Services And Other Operating Expenditures 0000 Base, 0100 Supp/Conc, through 9999 Other \$7,000</p> <p>SSA 9.2 5000-5999: Services And Other Operating Expenditures 0000 Base, 0100 Supp/Conc, through 9999 Other \$40,000</p> <p>SSA 9.3 1000, 3000, 4000, 5000 0000 Base, 0100 Supp/Conc, through 9999 Other \$10,000</p> <p>SSA 9.4 4000-4999: Books And Supplies 0000 LCFF Base \$9,000</p>	<p>SSA 9.2 5000-5999: Services And Other Operating Expenditures 0000 LCFF Base \$1,552</p> <p>SSA 9.3 1000, 3000 0000 LCFF Base \$10,000</p> <p>SSA 9.4 5000-5999: Services And Other Operating Expenditures 0000 LCFF Base \$25,170</p>

regular AP/IB summer teacher training

SSA9.3 After school and weekend tutorials supporting AP, IB, and Dual Enrollment classes - increase A-G course completion rate

SSA9.4 Career Exploration Software and Programs (Naviance)

## Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

SSA: 1 - Student Technology

To enhance student access to information technologies that promote increased learning and academic achievement. Students maintained a one-to-one ratio with Chromebooks and replacements were not needed.

SSA1.1 Annual purchase and replacement of Chromebooks/technology devices and secure storage carts for students. Students maintained access to technology and cared for the provided equipment, so replacement costs were lower than anticipated. In coming years it is projected that replacements will need to be purchased to stay up to date with software requirements for state exams. For the 2018-2019 school year, however, large scale replacement was not required.

SSA: 2 - Instructional Materials and Supplies were ordered and up to date.

SSA: 3 - Primary Language Support- Additional training was not a budgeted item, as local training was provided through SUSD for teachers.

SSA: 4 - Professional Learning for SUSD Staff and Parents- Training was provided for SUSD teachers and parents through SUSD, however this was not an estimated budget item for SECA. Several parent workshops were conducted on site by staff, however there were no budgeted expenditures for these events. Training in core curriculum was provided.

SSA: 5 - Teacher Collaboration, Monitoring and Support -Teacher collaboration, monitoring and support occurred throughout the year. Regular, routine collaboration time was offered throughout the year on an ongoing basis.

SSA: 6 - Implementation of Professional Learning Community (PLC) strategies- Ongoing training in the professional learning communities model was provided, and strategies were implemented throughout the year.

SSA: 7 supports were provided.

SSA7.1 Highly qualified teachers were retained.

SSA7.2 Tools, software, and resources were maintained.

SSA7.3 Dropout recovery and credit recovery efforts were provided.

SSA: 8 - After School Programs- Tutoring and intervention were provided after school. A fitness room was added, and students were offered an after school opportunity for exercise and fitness.

SSA: 9 - College and Career Preparatory Opportunities- A-G courses were offered and the 2018-2019 school year marks SECA's highest A-G completion percentage to date. PSAT and AP testing were offered.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

SSA: 1- Student technology was effective and all students had access to needed technology during the school day.

SSA: 2 - Instructional Materials and Supplies were effective.

SSA: 3 - Primary Language Support- Additional training was not a budgeted item, as local training was provided through SUSD for teachers.

SSA: 4 - Professional Learning for SUSD Staff and Parents- Training was provided for SUSD teachers and parents through SUSD, however this was not an estimated budget item for SECA. Several parent workshops were conducted on site by staff, however there were no budgeted expenditures for these events. Training in core curriculum was provided. These trainings were additionally supplemented with training in AP coursework, a foundation of SECA's curriculum, and training in the PLC process and model, which is essential to the implementation of any course at SECA.

SSA: 5 - Teacher Collaboration, Monitoring and Support -the actions and services in this area were highly effective as SECA worked within the PLC process and engaged in ongoing collaboration and support opportunities throughout the year. SECA continues to exceed state and local performance indicators in nearly every measurable area.

SSA: 6 - Implementation of Professional Learning Community (PLC) strategies- Ongoing training in the professional learning communities model was provided, and strategies were implemented throughout the year. Staff continue to highlight this training and the associated strategies as the most important component of SECA's ongoing success.

SSA: 7 supports were provided.

SSA7.1 Highly qualified teachers were retained. Student performance exceeds state and local averages.

SSA7.2 Tools, software, and resources were maintained. Students benefit from access to tools and software and this is a continued ongoing effort.

SSA7.3 Dropout recovery and credit recovery efforts were provided. SECA continues to lead the nation in graduation rates and in the 2018-2019 school year was recognized by US News and World Reports as tying for first place in the nation for graduation rates among high schools.

SSA: 8 - After School Programs- Tutoring and intervention were provided after school. Students continue to recognize this as a critical component in their success or failure.

A fitness room was added, and students were offered an after school opportunity for exercise and fitness. This effort is in its beginning stages, however students have benefited greatly from access to the fitness room and have set both personal fitness goals as well as goals to reduce stress.

SSA: 9 - College and Career Preparatory Opportunities- A-G courses were offered and the 2018-2019 school year marks SECA's highest A-G completion percentage to date. PSAT and AP testing were offered. SECA continues to lead the surrounding district and the state in college preparation and A-G completion rates.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

SSA: 1- Actual expenditures were under budget because replacements were not needed as anticipated. In the coming year software demands may require replacement.

SSA: 2 - Instructional Materials and Supplies were purchased in relation to required and optional course offerings with the goal of increasing access to A-G coursework. Differences in cost would only occur due to demand or changing prices in the market.

SSA: 3 - Primary Language Support- Additional training was not a budgeted item, as local training was provided through SUSD for teachers.

SSA: 4- No material differences noted.

SSA: 5 - Teacher Collaboration, Monitoring and Support - Increases in the cost of staff time accounted for an increase in the estimated actuals.

SSA: 6 - Implementation of Professional Learning Community (PLC) strategies- Ongoing training in the professional learning communities model was provided, and strategies were implemented throughout the year, however due to a delay in Stockton Unified School District processing paperwork related to PLC training and conference attendance, an important training event became unavailable and some teachers were unable to attend.

SSA: 7- No material differences noted



SSA: 8 - After School Programs- Tutoring and intervention were provided after school. Students continue to recognize this as a critical component in their success or failure.

A fitness room was added, and students were offered an after school opportunity for exercise and fitness. This effort is in its beginning stages, however students have benefited greatly from access to the fitness room and have set both personal fitness goals as well as goals to reduce stress. Actual expenditures came in under budget.

SSA: 9 - College and Career Preparatory Opportunities- Actual expenditures came in under budget.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

SSA: 1- No changes were made.

SSA: 2- Instructional Materials and Supplies- No changes were made.

SSA: 3- Primary Language Support- Additional training was not a budgeted item, as local training was provided through SUSD for teachers.

SSA: 4- No material changes

SSA: 5- Teacher Collaboration, Monitoring and Support - No changes were made

SSA: 6- Implementation of Professional Learning Community (PLC) strategies- No changes were made.

SSA: 7- No changes were made

SSA: 8- No changes to this goal were made

SSA: 9- No changes to this goal were made

# Annual Update

LCAP Year Reviewed: **2018-19**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

## Goal 2

Safe and Healthy Learning Environments

Stockton Early College Academy (SECA) will promote a safe and healthy learning environment to enhance student learning.

State and/or Local Priorities addressed by this goal:

State Priorities:     Priority 1: Basic (Conditions of Learning)  
                              Priority 6: School Climate (Engagement)

Local Priorities:

## Annual Measurable Outcomes

Expected

**Metric/Indicator**

State Priority 1A: Teachers of the school district are appropriately assigned and fully credentialed in the subject areas, and, for the pupils they are teaching.

**18-19**

To maintain 100% of teachers at Stockton Early College Academy who are appropriately assigned and fully credentialed in the subject areas, and, for the pupils they are teaching. (Verified by SUSD Human Resource reports.)

**Baseline**

Baseline (2016-2017):

86%

Data Source: SUSD Human Resource Reports

Actual

The actuals listed for 2015-2016 were not SECA's actuals. SECA maintained 100% of teachers at Stockton Early College Academy who are appropriately assigned and fully credentialed in the subject areas, and, for the pupils they are teaching. (Verified by SUSD Human Resource reports.)

## Expected

**Metric/Indicator**

State Priority 1B: Every pupil in the school district has sufficient access to the standards-aligned instructional materials.

**18-19**

To maintain the percentage of students will have sufficient access to instructional materials. (Verified by the SUSD District Textbook Sufficiency Resolution.)

**Baseline**

Baseline (2015-2016):

100%

Data Source: SUSD District Textbook Sufficiency Resolution

**Metric/Indicator**

State Priority 1C: School facilities are maintained in good repair.

**18-19**

To maintain the school facility in good repair. (Verified by the Facilities Inspection Tool (FIT) and School Accountability Report Card (SARC).)

**Baseline**

Baseline (2015-2016):

61.1%

Data Source: Facilities Inspection Tool (FIT), School Accountability Report Card (SARC)

**Metric/Indicator**

State Priority 6A: Pupil suspension rates.

**18-19**

To maintain suspension rates at 0%. (Verified by SUSD Student Information System, CALPADS.)

**Baseline**

Baseline (2015-2016):

9.4% suspension rate

Data Source: SUSD Student Information System, CALPADS

## Actual

SECA maintained sufficient access to standards aligned instructional materials for all courses.

SECA maintained facilities in good repair, and is regularly recognized for meeting or exceeding the district standard for cleanliness.

SECA Suspended one student in 2018. While this is above the state and district average, it is an area that needs increased attention and focus moving forward.

Expected

Actual

**Metric/Indicator**

Disproportionate student suspension rate of all significant subgroups will continue to decrease.

**18-19**

To maintain suspension rates at 0%. (Verified by SUSD Student Information System, CALPADS.)

**Baseline**

Baseline (2015-2016):

6,165 Total Suspensions

49.78% Hispanic

30.53% African American

7.72% Caucasian

3% Other

.58% American Indian/Alaskan Native

5.04% Asian

Data Source: SUSD Student Information System, CALPADS

SECA Suspended one student in 2018. While this is above the state and district average, it is an area that needs increased attention and focus moving forward.

**Metric/Indicator**

State Priority 6B: Pupil expulsion rates.

**18-19**

To maintain expulsion rates at 0%. (Verified by SUSD Student Information System, CALPADS.)

**Baseline**

Baseline (2015-2016):

SECA maintained expulsion rates at 0% for 2018-2019. (Verified by SUSD Student Information System, CALPADS.)

Expected

.08% expulsion rate

Data Source: SUSD Student Information System, CALPADS

**Metric/Indicator**

Disproportionate student expulsion rate of all significant subgroups will continue to decrease.

**18-19**

To maintain expulsion rates at 0%. (Verified by SUSD Student Information System, CALPADS.)

**Baseline**

Baseline (2015-2016):

51 Total Expulsions

47.06% Hispanic

37.25% African American

5.88% Caucasian

1.96% Other

1.96% American Indian/Alaskan Native

5.88% Asian

Data Source: SUSD Student Information System and CALPADS

Actual

The baseline data reported was not SECA's baseline. SECA maintained expulsion rates at 0% for 2018-2019. (Verified by SUSD Student Information System, CALPADS.)

**Metric/Indicator**

State Priority 6C: Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness.

**18-19**

To increase the percentage of students reporting School Connectedness. (Verified by California Healthy Kids Survey (CHKS).)

**Baseline**

Baseline (2014-2015):

Students continue to report school connectedness.

Expected

Actual

82%

Data Source: California Healthy Kids Survey (CHKS)

**Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

**Action 1**

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>SLE: 1 - Technology Infrastructure and Support</p> <p>To retrofit and enhance technology infrastructure to allow for increased device/equipment usage and meet the requirements necessary to conduct applicable state mandated testing.</p> <p>SLE1.1 Computer replacement</p>	<p>Computers were replaced at a rate lower than expected due to software longevity and student's care of equipment.</p>	<p>SLE 1.1 4000-4999: Books And Supplies 0000 LCFF Base \$30,000</p>	<p>SLE 1.1 4000-4999: Books And Supplies 0000 LCFF Base \$,9,745</p>

**Action 2**

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>SLE: 2 - Basic Instruction and Teacher Staffing</p> <p>To maintain staffing ratios for each grade span to meet compliance standards and negotiated</p>	<p>Staffing ratios were maintained and credentialed teachers were provided in all needed areas.</p>	<p>SLE 2.1 1000, 3000 0000 LCFF Base \$1,984,713</p>	<p>SLE 2.1 1000, 3000 LCFF, Other \$1,736,713</p>

agreements, to include Grade Span Adjustment.

SLE2.1 Basic Instruction and Teacher Staffing

### Action 3

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>SLE: 3 - Health Services</p> <p>To provide student and families with appropriate health services interventions to be healthy and more able to learn.</p> <p>SLE3.1 Subacute Health Care Services Response and Management</p>	<p>Health services were provided.</p>	<p>SLE 3.1 5700-5799: Transfers Of Direct Costs 0000 LCFF Base \$5,483</p>	<p>SLE 3.1 5700-5799: Transfers Of Direct Costs 0000 LCFF Base \$5,483</p>

### Action 4

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>SLE: 4 - Community Oriented Policing Program</p> <p>To develop and maintain systems of safety that foster healthy relationships in support of safe learning environments.</p> <p>SLE4.1 Visible Support of Safe and Secure Campuses</p>	<p>Campus security was provided. A full time campus security officer was retained.</p>	<p>SLE 4.1 2000, 3000 0000 LCFF Base \$56,305</p>	<p>SLE 4.1 2000, 3000 0000 LCFF Base \$57,333</p>

## Action 5

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>SLE: 5 - School Counseling</p> <p>To provide all students with social and emotional systems of supports that lead to improved academic success and college/career readiness.</p> <p>SLE5.1 Counseling Services for Social Emotional, Behavioral and Academic Learning Supports, and A-G course completion</p>	<p>Counseling services were provided. Two full time counselors were retained.</p>	<p>SLE 5.1 1000, 3000 0000 LCFF Base \$297,361</p>	<p>SLE 5.1 1000, 3000 0000 LCFF Base \$296,975</p>

## Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

- SLE: 1 - Technology Infrastructure and Support- computers were replaced as needed.
- SLE: 2 - Basic Instruction and Teacher Staffing- Staffing ratios were maintained and credentialed teachers were provided in all needed areas.
- SLE: 3 - Health Services- To provide student and families with appropriate health services interventions to be healthy and more able to learn, health services were provided.
- SLE: 4 - Community Oriented Policing Program- Campus security was provided. A full time campus security officer was retained.
- SLE: 5 - School Counseling- Counseling services were provided. Two full time counselors were retained. In 2018-2019 SECA recorded its highest A-G completion rate to date.



Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

SLE: 1 - Technology Infrastructure and Support-computers were replaced as needed. This goal is measured as effective, as students had access at a 1 to1 ratio with Chromebooks and staff computers were up-to-date.

SLE: 2 - Basic Instruction and Teacher Staffing- Staffing ratios were maintained and credentialed teachers were provided in all needed areas.

SLE: 3 - Health Services- To provide student and families with appropriate health services interventions to be healthy and more able to learn, health services were provided. Students and parents report satisfaction with the current level of service.

SLE; 4 - Community Oriented Policing Program- Campus security was provided. A full time campus security officer was retained. Students continue to report feeling safe on campus.

SLE: 5 - School Counseling- Counseling services were provided. Two full time counselors were retained. In 2018-2019 SECA recorded its highest A-G completion rate to date.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

SLE: 1 - Technology Infrastructure and Support- Computers were replaced at a rate lower than expected due to software longevity and student's care of equipment.

SLE: 2 - No material differences.

SLE: 3 - No material differences.

SLE; 4 - Community Oriented Policing Program- Material differences are due to an increase in the projected costs of staffing.

SLE: 5 - School Counseling- differences in cost were due to actual labor costs for services.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

SLE: 1 No changes were made

SLE: 2 No changes were made

SLE: 3 No changes were made

SLE: 4 No changes were made

SLE: 5 No changes were made

# Annual Update

LCAP Year Reviewed: **2018-19**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

## Goal 3

### Meaningful Partnerships

Together, Stockton Early College Academy (SECA), families and community will commit to meaningful partnerships that enhance student achievement, necessary to become successful members of society.

State and/or Local Priorities addressed by this goal:

State Priorities:     Priority 3: Parental Involvement (Engagement)  
                              Priority 5: Pupil Engagement (Engagement)

Local Priorities:

## Annual Measurable Outcomes

Expected

### Metric/Indicator

State Priority 3A: Efforts the school district makes to seek parent input in making decisions for the school district and each individual school-site.

**18-19**

To maintain opportunities for outreach and parent input and participation in making decisions for the individual school site through various parent meetings/groups, such as School Site Council and Parent Advisory Committee. (Verified by Site Participation Reports.)

Actual

SECA maintains opportunities for outreach and parent input and participation in making decisions through various parent meetings/groups, such as School Site Council and Parent Advisory Committee. (Verified by Site Participation Reports.)

Expected

**Baseline**

Baseline (2015-2016):

49 schools

Data Source: SUSD District and Site Participation Reports

**Metric/Indicator**

State Priority 3B: How the school district will promote parental participation in programs for unduplicated pupils.

**18-19**

To maintain opportunities for outreach and parent input and participation in making decisions for the individual school site through various parent meetings/groups, such as School Site Council and Parent Advisory Committee. (Verified by Site Participation Reports.)

**Baseline**

Baseline (2015-2016):

49 schools

Data Source: SUSD District and Site Participation

**Metric/Indicator**

State Priority 3C: How the school district will promote parental participation in programs for individuals with exceptional needs.

**18-19**

To maintain the number of sites offering opportunities for outreach and parent input and participation for students with exceptional needs through various parent meetings/groups, such as School Site Council, Parent Advisory Committees, including Title I Parent Meetings, 504 Meetings, SSTs, CAC, IEPs. (Verified by SUSD District and Site Participation Reports, SEIS Database.)

**Baseline**

Baseline (2015-2016):

49 schools

Data Source: SUSD District and Site Participation Reports

Actual

SECA maintains opportunities for outreach and parent input and participation in making decisions through various parent meetings/groups, such as School Site Council and Parent Advisory Committee. (Verified by Site Participation Reports.)

SECA maintains opportunities for outreach and parent input and participation for students with special needs in making decisions through various parent meetings/groups, such as School Site Council and Parent Advisory Committee. (Verified by Site Participation Reports.)

Expected

**Metric/Indicator**

State Priority 5A: School attendance rates.

**18-19**

To increase attendance rates.  
(Verified by CALPADS.)

**Baseline**

Baseline (2015-2016):

94.37%

Data Source: SUSDs Student Information System, BiTech

**Metric/Indicator**

State Priority 5B: Chronic absenteeism rates.

**18-19**

To maintain low chronic absenteeism rates. (Verified by CALPADS.)

**Baseline**

Baseline (2015-2016):

7.95%

Data Source: SUSDs Student Information System

**Metric/Indicator**

State Priority 5C: Middle school dropout rates.

**18-19**

Inactive

**Baseline**

Baseline (2015-2016):

.3%

Data Source: CALPADS

Actual

The listed baseline is not SECA's baseline. Each year since 2015-2016 SECA has exceeded Stockton Unified's average daily attendance rate every month. This continued in 2018.

The reported baseline was not SECA's baseline. SECA has maintained low chronic absenteeism rates.

The baseline reported was not SECA's baseline. SECA does not operate middle school courses.

Expected

**Metric/Indicator**

State Priority 5D: High school dropout rates.

**18-19**

To decrease middle school dropout rates. (Verified by CALPADS.)

**Baseline**

Baseline (2015-2016):

13%

Data Source: CALPADS

**Metric/Indicator**

State Priority 5E: High school graduation rates.

**18-19**

To increase high school graduation rates. (Verified by CALPADS.)

**Baseline**

Baseline (2015-2016):

81%

Data Source: CALPADS

Actual

The data reported as baseline was not SECA's baseline. SECA has held a consistent 100% graduation rate, and 100% of students graduated in the 2018 school year.

The reported baseline was not SECA's baseline. SECA has held a consistent 100% graduation rate.

**Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

**Action 1**

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>SMP: 1 - Parent Empowerment</p> <p>To develop and fosters relationships with parents that lead to active and meaningful</p>	<p>Parents continue to be involved and engaged in supporting student success.</p>	<p>SMP 1.1 1000, 2000, 3000, 4000, 5000 0000 Base, 0100 Supp/Conc, through 9999 Other \$4,000</p>	

engagement supporting student academic success.

SMP1.1 Parent outreach

## Action 2

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>SMP: 2 - Parent and School Communication</p> <p>To provide and maintain systems of communication that meets the needs of the school, parents, students and the community.</p> <p>SMP2.1 Continuous improvement of system of communication with SECA community and stakeholders.</p>	<p>SECA has continued to improve communication with the community and stakeholders.</p>	<p>SMP 2.1 1000, 2000, 3000, 4000, 5000 0000 Base, 0100 Supp/Conc, through 9999 Other \$5,000</p>	

## Action 3

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>SMP: 3 - Parent and Teacher Engagement</p> <p>To foster the parent and teacher relationships to work in unison towards a common goal of supporting students.</p> <p>SMP3.1 Parent-Teacher conferences</p>	<p>SECA has increased parent teacher communication, holding individual meetings with students identified as academically at risk in order to develop individual plans for each child.</p>	<p>SMP 3.1 1000, 3000 0000 Base, 0100 Supp/Conc, through 9999 Other \$10,000</p>	

**Action 4**

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>SMP: 4 - Student Engagement and Leadership Opportunities</p> <p>To provide all students with engaging and meaningful activities that drives students to be more involved and engaged in their academic success.</p> <p>SMP4.1 Opportunities for students to participate in activities</p>	<p>Involvement in student activities and academics continues to thrive at SECA. Currently in 2018-2019, there were more clubs on campus than club advisers.</p>	<p>SMP 4.1 1000, 2000, 3000, 4000 0000 Base, 0100 Supp/Conc, through 9999 Other \$5,000</p>	

**Action 5**

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>SMP: 5 - Student Attendance Accountability</p> <p>To provide a system of supports that enables students to be academically successful through regular and on-time attendance.</p> <p>SMP5.1 Attendance Incentives</p>	<p>SECA continues to maintain high levels of student attendance, and exceeds the averages of every school in Stockton Unified.</p>	<p>SMP 5.1 4000, 5000 Other \$24,000</p>	<p>SMP 5.1 4000, 5000 Other \$1,500</p>

# Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

SMP: 1 - Parent Empowerment- Parents continue to be involved and engaged in supporting student success.  
SMP: 2 - Parent and School Communication- SECA has continued to improve communication with the community and stakeholders.  
SMP: 3 - Parent and Teacher Engagement- SECA has increased parent teacher communication, holding individual meetings with students identified as academically at risk in order to develop individual plans for each child.  
SMP: 4 - Student Engagement and Leadership Opportunities- Involvement in student activities and academics continues to thrive at SECA. Currently in 2018-2019, there were more clubs on campus than club advisers.  
SMP: 5 - Student Attendance Accountability-SECA continues to maintain high levels of student attendance, and exceeds the averages of every school in the surrounding district.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

SMP: 1 - Parent Empowerment- Parents continue to be involved and engaged in supporting student success. This is an area that should be continually improved upon, however great strides were made in the 2018-2019 school year in communicating with parents about the college-going process and SECA was able to assist 100% of seniors in completing their FAFSA this year.  
SMP: 2 - Parent and School Communication- SECA has continued to improve communication with the community and stakeholders.  
SMP: 3 - Parent and Teacher Engagement- SECA has increased parent teacher communication, holding individual meetings with students identified as academically at risk in order to develop individual plans for each child. There has been a significant increase in the success of these students as of the spring of 2019.  
SMP: 4 - Student Engagement and Leadership Opportunities- Involvement in student activities and academics continues to thrive at SECA. Currently in 2018-2019, there were more clubs on campus than club advisers.  
SMP: 5 - Student Attendance Accountability-SECA continues to maintain high levels of student attendance, and exceeds the averages of every school in the surrounding district.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

SMP: 1 - Parent Empowerment- SECA has utilized Low-No cost solutions in this area  
SMP: 2 - Parent and School Communication- SECA has utilized Low-No cost solutions in this area  
SMP: 3 - Parent and Teacher Engagement- SECA has utilized Low-No cost solutions in this area  
SMP: 4 - Student Engagement and Leadership Opportunities- SECA has utilized Low-No cost solutions in this area  
SMP: 5 - Student Attendance Accountability- Costs were lower than planned for the 2018-2019 school year.



Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

No changes

# Annual Update

LCAP Year Reviewed: **2018-19**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

## Goal 4

State and/or Local Priorities addressed by this goal:

State Priorities:  
Local Priorities:

### Annual Measurable Outcomes

Expected

Actual

### Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

#### Action 1

### Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

# Annual Update

LCAP Year Reviewed: **2018-19**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

## Goal 5

State and/or Local Priorities addressed by this goal:

State Priorities:

Local Priorities:

### Annual Measurable Outcomes

Expected

Actual

### Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

#### Action 1

### Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

# Stakeholder Engagement

LCAP Year: 2019-20

## Involvement Process for LCAP and Annual Update

How, when, and with whom did the LEA consult as part of the planning process for this LCAP/Annual Review and Analysis?

Stockton Early College Academy (SECA) has invited parents to ongoing School Site Counsel meetings, parent coffee hours, open houses, and in general an open-door policy. In addition, we advertise all district LCAP events and encourage parents to attend. Stockton Unified School District (SUSD) stakeholders, including bargaining units, community members, county programs, community organizations and others have been invited and involved in development of the 2017-2020 Local Control Accountability Plan.

Throughout the 2016-2017 and 2017-2018 LCAP year, Stockton Early College Academy has communicated using various vehicles to carry the information to our stakeholders, which again include, employees, teachers, parents/families, students, and the community – anyone who has an interest or maybe affected by actions/services within the LCAP. One vehicle is using the School Site Council meetings, which serve as the foundation for SECA's Parent, Student, staff Advisory and maintains elected representatives for each group, as well as open public meetings. SECA incorporated LCAP conversations with parents and the community when evaluating and revising their Single Plan for Student Achievement. Stockton Early College Academy provides regular and consistent LCAP updates and two way feedback through its School Site council membership, which also functions as the charter advisory, who approved the LCAP as presented.

In June, a Board Study Session included a presentation on the status of the draft LCAP and Annual Plan and a walkthrough of the document highlighting the accomplishments and barriers and the directions for actions/services to contribute in meeting the increased or improved services requirements as indicated in Education Code.

Following, on June 20, 2017, a public hearing was held to present the final LCAP and Annual Plan. District staff presented a walkthrough of the document highlighting changes and consolidations, then took notes on public comment. Following a review of the public comments was conducted with the LCAP Team and district level Administrators for appropriate response if any.

On June 27, 2017, the final LCAP and Annual Plan were submitted to the Board of Trustees.

In 2017-2018 the same processes were followed with parent and student feedback through formal and informal surveys, as well as the Advisory committee. Stockton Early College Academy School Site counsel was provided with regular updates on the progress of the LCAP plan, and was involved in providing feedback and input. This annual update was presented and approved by SECA's

School Site Counsel and advisory and was submitted to the Stockton Unified School District Governing Board, SECA's authorizer, for review in June of 2018.

In the 2018-2019 year, the same processes were followed with parent and student feedback through formal and informal surveys. SECA held more frequent parent coffee hour type events and informational sessions to answer questions and solicit feedback and needs from parents and stakeholders. School site counsel was provided with regular updates on progress and was involved in providing feedback and input. This plan was submitted to and approved by SECA's school site counsel and parent advisory group prior to submission to the governing board of Stockton Unified in June of 2019.

## Impact on LCAP and Annual Update

How did these consultations impact the LCAP for the upcoming year?

Stockton Early College Academy continued to receive guidance and support from Stockton Unified School District as they continued to work with the San Joaquin County Office of Education (SJCOC) LCAP Team in the development of the 2017-2020 LCAP and Annual Update, specifically relating to the state mandated changes.

Regular updates were provided to SECA leadership and Advisory while, Starting in October 2016, district LCAP staff met with SJCOCs LCAP Team to briefly review the three goals: 1) student achievement, 2) safe and healthy learning environments, and 3) meaningful partnerships. These goals continued to align with the district's Blueprint for Student Achievement, Local Education Plan, and the new Administrative Expectations.

The goal statements have been conveyed to stakeholders with positive acknowledgement:

### Student Achievement

Stockton Early College Academy will provide all students with a well-rounded educational experience, the delivery of high quality instruction, and exposure to rigorous and relevant curriculum to become life-long learners.

### Safe and Healthy Learning Environments

Stockton Early College Academy will promote a safe and healthy learning environment to enhance the social emotional and academic learning for all students, necessary to become productive members of society.

### Meaningful Partnerships

Together, Stockton Early College Academy, families and community will commit to meaningful partnerships that enhance student achievement, necessary to become successful members of society.

In the 2016-2017 school year parent and student feedback through formal and informal surveys, as well as the Advisory committee, highlighted the need for greater counseling services and a cleaner safer campus. this resulted in the hiring of an additional counselor to provide greater interventions at the 9th and 10th grade levels, in addition to the hiring of a full time night custodian.

In 2017-2018 the same processes were followed with parent and student feedback through formal and informal surveys, as well as the Advisory committee. Evidence from the Parent Advisory feedback, as well as whole school stakeholder surveys and feedback indicate that the efforts made were effective at increasing a sense of cleanliness and safety. Additionally, students report feeling a greater connection to school, their counselor, and a greater sense that their counselor is aware of their needs and supportive of their progress. Data suggests the continuation of these services. Evidence from student, parent, and staff consultations highlighted that the work produced during the SECA staff retreat conducted in June of 2017 was highly effective and vital to the continuation of site efforts to meet all goals. It should be noted that a primary concern was the continuation of these retreats at a location outside of Stockton, where staff can work uninterrupted to solve individual high priority site issues that are unique to our charter school in an environment that is free from distraction and unconnected or different (while often also valid) concerns of the schools working outside the scope of our specific charter school mission.

In 2018-2019 the same processes were followed with parent and student feedback through formal and informal surveys, as well as the Advisory committee. Evidence from the Parent Advisory feedback, as well as whole school stakeholder surveys and feedback indicate that the efforts made were effective at continuing to increase a sense of cleanliness and safety. Evidence from student, parent, and staff consultations highlighted that the work produced during the SECA staff retreat conducted in June of 2017 and June 2018 was highly effective and vital to the continuation of site efforts to meet all goals. It should be noted that a primary concern was the continuation of these retreats at a location outside of Stockton, where staff can work uninterrupted to solve individual high priority site issues that are unique to our charter school in an environment that is free from distraction and unconnected or different (while often also valid) concerns of the schools working outside the scope of our specific charter school mission. For the summer of 2019 this was not possible due to other training opportunities available to SUSD teachers related to newly adopted curriculum. Students continue to highlight the importance of access to counseling staff related to their course selection and offerings, and have emphasized the need to have emotional support available during the day. Additionally staff and students have expressed a greater need for support related to student writing. SECA is working to investigate writing lab designs in the coming year.



# Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Modified Goal

## Goal 1

Student Achievement

Stockton Early College Academy (SECA) will provide all students with a well-rounded educational experience, the delivery of high quality instruction, and exposure to rigorous and relevant curriculum to become life-long learners.

### State and/or Local Priorities addressed by this goal:

State Priorities:     Priority 2: State Standards (Conditions of Learning)  
                          Priority 4: Pupil Achievement (Pupil Outcomes)  
                          Priority 7: Course Access (Conditions of Learning)  
                          Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Local Priorities:

### Identified Need:

SECA Students Need:

- Teachers that deliver high quality instruction through the implementation of State Standards. Data Source: SUSD Curriculum and Language Development Department
- Meet or exceed standards on state and MAP testing. Data Source: CAASSP, MAP, SUSD Illuminate by PT Schools
- Fluency in the English language. Data Source: CALPADS, CELDT
- Reading and Comprehending by Grade 3. Data Source: CALPADS, MAP

- Algebra proficiency by Grade 9 (Concepts and Applications). Data Source: CALPADS, MAP
- Graduate High School and be College/Career Ready by Grade 12. Data Source: CALPADS, Career Cruising, SBAC/EAP in ELA and Math

## Expected Annual Measurable Outcomes

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
State Priority 2A: Implementation of the academic content and performance standards adopted by the state board.	<p>Baseline (2015-2016):</p> <p>103 ELA Units of Study</p> <p>99 Math Units of Study</p> <p>Data Source: SUSD Curriculum Department Unit of Study Master List</p>	To maintain the percentage of K-12 classrooms that have standards-aligned Units of Study in Mathematics and English Language Arts. (Verified by SUSD Curriculum Department Units of Study Master List.)	Stockton Early College Academy serves grades 9-12 using the Advanced Placement and Early College Model. We utilize best practices aligned to the State content performance standards and the College board approved Advanced Placement coursework. We use WASC approved coursework for college courses- as contracted with San Joaquin Delta College.	Stockton Early College Academy serves grades 9-12 using the Advanced Placement and Early College Model. We utilize best practices aligned to the State content performance standards and the College board approved Advanced Placement coursework. We use WASC approved coursework for college courses- as contracted with San Joaquin Delta College.
State Priority 2B: How the programs and services will enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language proficiency?	<p>Baseline (2015-2016):</p> <p>100%</p> <p>Data Source: SUSD Site Master Schedules, Synergy</p>	To maintain the percentage of English Learners receiving at minimum of 30 minutes a day of designated English Language Development and access to integrated English Language Development standards. (Verified by SUSD EL Master Plan, SUSD Site	To maintain the percentage of English Learners receiving at minimum of 30 minutes a day of designated English Language Development and access to integrated English Language Development standards. (Verified by SUSD EL Master Plan, SUSD Site	To maintain the percentage of English Learners receiving at minimum of 30 minutes a day of designated English Language Development and access to integrated English Language Development standards. (Verified by SUSD EL Master Plan, SUSD Site

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
State Priority 4A: Statewide Assessments	<p>Baseline (2015-2016):</p> <p>22% SBAC ELA</p> <p>18% SBAC Math</p> <p>Data Source: CAASPP, SUSD Illuminate by PT School</p>	<p>Master Schedules, Synergy.)</p> <p>To increase the percentage of students overall that exceeded or met English Language Arts (ELA)/Literacy and Math standards as determined by the Smarter Balanced Assessment (SBAC). (Verified by CAASPP, SUSD Illuminate by PT School reports.)</p>	<p>Master Schedules, Synergy.)</p> <p>To increase the percentage of students overall that exceeded or met English Language Arts (ELA)/Literacy and Math standards as determined by the Smarter Balanced Assessment (SBAC). (Verified by CAASPP, SUSD Illuminate by PT School reports.)</p>	<p>Master Schedules, Synergy.)</p> <p>To increase the percentage of students overall that exceeded or met English Language Arts (ELA)/Literacy and Math standards as determined by the Smarter Balanced Assessment (SBAC). (Verified by CAASPP, SUSD Illuminate by PT School reports.)</p>
State Priority 4B: The Academic Performance Index	<p>Baseline (2014-2015):</p> <p>The Academic Performance Index was suspended by the California State Board of Education indefinitely; therefore, no data reported.</p>	<p>The Academic Performance Index was suspended in 2014-2015 indefinitely by the California State Board of Education.</p>	<p>The Academic Performance Index was suspended in 2014-2015 indefinitely by the California State Board of Education.</p>	<p>The Academic Performance Index was suspended in 2014-2015 indefinitely by the California State Board of Education.</p>
State Priority 4C: The percentage of pupils who have successfully completed courses that satisfy the requirements for entrance to the UC or CSU, or career technical education sequences or programs of study that align with state board-approved career technical	<p>Baseline (2015-2016):</p> <p>26%</p> <p>Data Source: CALPADS</p>	<p>To increase the percentage of students that have completed courses that satisfy UC or CSU entrance requirements, or programs of study that align with state board approved career technical educational standards and</p>	<p>To increase the percentage of students that have completed courses that satisfy UC or CSU entrance requirements, or programs of study that align with state board approved career technical educational standards and</p>	<p>To increase the percentage of students that have completed courses that satisfy UC or CSU entrance requirements, or programs of study that align with state board approved career technical educational standards and</p>

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
education standards and frameworks.		framework. (Verified by CALPADS.)	framework. (Verified by CALPADS.)	framework. (Verified by CALPADS.)
State Priority 4D: The percentage of English learner pupils who make progress toward English proficiency as measured by the CELDT; or any subsequent assessment of English proficiency, as certified by the state board.	<p>Baseline (2015-2016):</p> <p>AMAO 1 has been suspended by the California State Board of Education indefinitely; therefore, no data reported.</p> <p>AMAO 2 has been suspended by the California State Board of Education indefinitely; therefore, no data reported.</p> <p>Data Source: CALPADS, CELDT</p>	To increase the percentage of English Learners that make progress toward English proficiency. (Verified by California School Dashboard English Learner Progress Indicator.)	To increase the percentage of English Learners that make progress toward English proficiency. (Verified by California School Dashboard English Learner Progress Indicator.)	To increase the percentage of English Learners that make progress toward English proficiency. (Verified by California School Dashboard English Learner Progress Indicator.)
State Priority 4F: The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher.	<p>Baseline (2015-2016):</p> <p>32%</p> <p>Data Source: College Board AP Exam</p>	To increase the overall percentage of students who have passed at least one advanced placement (AP) examination with a score of 3 or higher. (Verified by CollegeBoard AP Exam.)	To increase the overall percentage of students who have passed at least one advanced placement (AP) examination with a score of 3 or higher. (Verified by CollegeBoard AP Exam.)	To increase the overall percentage of students who have passed at least one advanced placement (AP) examination with a score of 3 or higher. (Verified by CollegeBoard AP Exam.)
State Priority 4G: The percentage of pupils who participate in, and demonstrate college	<p>Baseline (2015-2016):</p> <p>21% SBAC/EAP ELA</p>	To increase the percentage of students in Grade 11 who will demonstrate college	To increase the percentage of students in Grade 11 who will demonstrate college	To increase the percentage of students in Grade 11 who will demonstrate college

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
<p>preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness.</p>	<p>13% SBAC/EAP Math Data Source: CALPADS, SBAC/EAP in ELA and Math</p>	<p>preparedness in English Language Arts (ELA) and Mathematics pursuant to the Early Assessment Program. (Verified by CALPADS, SBAC/EAP in ELA and Mathematics.)</p>	<p>preparedness in English Language Arts (ELA) and Mathematics pursuant to the Early Assessment Program. (Verified by CALPADS, SBAC/EAP in ELA and Mathematics.)</p>	<p>preparedness in English Language Arts (ELA) and Mathematics pursuant to the Early Assessment Program. (Verified by CALPADS, SBAC/EAP in ELA and Mathematics.)</p>
<p>State Priority 7A: A broad course of study that includes all of the subject areas described in Section 51210 and Section 51220(a) to (i), as applicable.</p>	<p>Baseline (2015-2016): Yes Data Source: CALPADS</p>	<p>To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs. (Verified by CALPADS.)</p>	<p>To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs. (Verified by CALPADS.)</p>	<p>To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs. (Verified by CALPADS.)</p>
<p>State Priority 7B: Programs and services developed and provided to unduplicated pupils.</p>	<p>Baseline (2015-2016): Yes Data Source: CALPADS</p>	<p>To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and</p>	<p>To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and</p>	<p>To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and</p>

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
		<p>Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs, including ELD program courses, SDAIE. (Verified by CALPADS.)</p>	<p>Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs, including ELD program courses, SDAIE. (Verified by CALPADS.)</p>	<p>Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs, including ELD program courses, SDAIE. (Verified by CALPADS.)</p>
<p>State Priority 7C: Programs and services developed and provided to pupils with exceptional needs.</p>	<p>Baseline (2015-2016): Yes  Data Source: CALPADS</p>	<p>To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs, including levels of least restrictive environment (resource support, pull out, and one on one support), learning center models, and behavior/mental health/physical support. (Verified by CALPADS.)</p>	<p>To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs, including levels of least restrictive environment (resource support, pull out, and one on one support), learning center models, and behavior/mental health/physical support. (Verified by CALPADS.)</p>	<p>To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs, including levels of least restrictive environment (resource support, pull out, and one on one support), learning center models, and behavior/mental health/physical support. (Verified by CALPADS.)</p>

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
State Priority 8A: Pupil outcomes, if available, in the subject areas described in Section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable.	<p>Baseline (2015-2016):</p> <p>16% met grade level proficiency in Reading</p> <p>18% met grade level proficiency in Math</p> <p>Data Source: MAP</p>	<p>To increase the percentage of grade 3 students meeting grade level proficiency in Reading Comprehension. (Verified by MAP, CALPADS.)</p> <p>To increase the percentage of grade 9 students meeting grade level proficiency in Algebra Concepts. (Verified by MAP, CALPADS.)</p>	<p>To increase the percentage of grade 3 students meeting grade level proficiency in Reading Comprehension. (Verified by MAP, CALPADS.)</p> <p>To increase the percentage of grade 9 students meeting grade level proficiency in Algebra Concepts. (Verified by MAP, CALPADS.)</p>	<p>To increase the percentage of grade 3 students meeting grade level proficiency in Reading Comprehension. (Verified by MAP, CALPADS.)</p> <p>To increase the percentage of grade 9 students meeting grade level proficiency in Algebra Concepts. (Verified by MAP, CALPADS.)</p>

## Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

### Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

**OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from English Learners, Foster Youth, and/or Low Income)

**Scope of Services:**

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

English Learners Foster Youth Low Income	LEA-wide Schoolwide	All Schools
--	------------------------	-------------

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Select from New, Modified, or Unchanged for 2018-19

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action	Modified Action	Unchanged Action
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2017-18 Actions/Services

2018-19 Actions/Services

2019-20 Actions/Services

<p>SSA: 1 - Student Technology</p> <p>To enhance student access to information technologies that promote increased learning and academic achievement.</p> <p>SSA1.1 Annual purchase and replacement of Chromebooks/technology devices and secure storage carts for students</p>	<p>SSA: 1 - Student Technology</p> <p>To enhance student access to information technologies that promote increased learning and academic achievement.</p> <p>SSA1.1 Annual purchase and replacement of Chromebooks/technology devices and secure storage carts for students</p>	<p>SSA: 1 - Student Technology</p> <p>To enhance student access to information technologies that promote increased learning and academic achievement.</p> <p>SSA1.1 Annual purchase and replacement of Chromebooks/technology devices and secure storage carts for students</p>
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**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$30,000	\$30,000	\$30,000
Source	LCFF	0000 LCFF Base	0000 LCFF Base
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies SSA 1.1	4000-4999: Books And Supplies SSA 1.1

**Action 2**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]



**OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners  
Foster Youth  
Low Income

**Scope of Services:**

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

LEA-wide

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

2017-18 Actions/Services

SSA: 2 - Instructional Materials and Supplies

To provide necessary and relevant instructional materials and supplies to help teachers incorporate responsive teaching and strategies that related to the Common Core State Standards.

SSA2.1 Increase classroom supplies and resources to teachers

SSA2.2 High School Science Equipment & STEM Classroom Materials

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

2018-19 Actions/Services

SSA: 2 - Instructional Materials and Supplies

To provide necessary and relevant instructional materials and supplies to help teachers incorporate responsive teaching and strategies that related to the Common Core State Standards.

SSA2.1 Increase classroom supplies and resources to teachers

SSA2.2 High School Science Equipment & STEM Classroom Materials

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2019-20 Actions/Services

SSA: 2 - Instructional Materials and Supplies

To provide necessary and relevant instructional materials and supplies to help teachers incorporate responsive teaching and strategies that related to the Common Core State Standards.

SSA2.1 Increase classroom supplies and resources to teachers

SSA2.2 High School Science Equipment & STEM Classroom Materials

**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$6,000	\$25,000	\$25,000
Source	LCFF	0000 Base, 0100 Supp/Conc, through 9999 Other	0000 Base, 0100 Supp/Conc, through 9999 Other
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies SSA 2.1	4000-4999: Books And Supplies SSA 2.1
Amount		\$25,000	\$25,000
Source		0000 Base, 0100 Supp/Conc, through 9999 Other	0000 Base, 0100 Supp/Conc, through 9999 Other
Budget Reference		4000-4999: Books And Supplies SSA 2.2	4000-4999: Books And Supplies SSA 2.2

### Action 3

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners  
Foster Youth  
Low Income

#### Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

LEA-wide

#### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

### Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

2017-18 Actions/Services

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

2018-19 Actions/Services

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2019-20 Actions/Services

<p><b>SSA: 3 - Primary Language Support</b></p> <p>To provide appropriate intervention and supplemental support to students and their families that values their native language and culture while fostering academic success in English Language Development.</p> <p>SSA3.1 Specialized Professional Development for English Learners (EL) Teachers</p> <p>SSA3.2 Support for training and implementation of the English Learners (EL) Instructional Program (as described in the English Learner (EL) Master Plan) and the English Learners (EL) Master Plan.</p>	<p><b>SSA: 3 - Primary Language Support</b></p> <p>To provide appropriate intervention and supplemental support to students and their families that values their native language and culture while fostering academic success in English Language Development.</p> <p>SSA3.1 Specialized Professional Development for English Learners (EL) Teachers</p> <p>SSA3.2 Support for training and implementation of the English Learners (EL) Instructional Program (as described in the English Learner (EL) Master Plan) and the English Learners (EL) Master Plan.</p>	<p><b>SSA: 3 - Primary Language Support</b></p> <p>To provide appropriate intervention and supplemental support to students and their families that values their native language and culture while fostering academic success in English Language Development.</p> <p>SSA3.1 Specialized Professional Development for English Learners (EL) Teachers</p> <p>SSA3.2 Support for training and implementation of the English Learners (EL) Instructional Program (as described in the English Learner (EL) Master Plan) and the English Learners (EL) Master Plan.</p>
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**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$0	\$0	\$0
Source	LCFF, Other	None	None
Budget Reference	1000,2000,3000,5000	None SSA 3.1	None SSA 3.1

**Action 4**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**  
 (Select from All, Students with Disabilities, or Specific Student Groups)

All  
 Students with Disabilities

**Location(s):**  
 (Select from All Schools, Specific Schools, and/or Specific Grade Spans)

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

**Scope of Services:**

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

**2017-18 Actions/Services**

SSA: 4 - Professional Learning for SUSD Staff and Parents

To provide staff and parents professional learning opportunities that promote efficient parent/student and parent/educator strategies to aid in the improvement of their students' academic success.

SSA4.1 Training involving core curriculum, assessments and student records information.

**2018-19 Actions/Services**

SSA: 4 - Professional Learning for SUSD Staff and Parents

To provide staff and parents professional learning opportunities that promote efficient parent/student and parent/educator strategies to aid in the improvement of their students' academic success.

SSA4.1 Training involving core curriculum, assessments and student records information.

**2019-20 Actions/Services**

SSA: 4 - Professional Learning for SUSD Staff and Parents

To provide staff and parents professional learning opportunities that promote efficient parent/student and parent/educator strategies to aid in the improvement of their students' academic success.

SSA4.1 Training involving core curriculum, assessments and student records information.

**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$0	\$0	\$0
Source	Other	None	None
Budget Reference	5000-5999: Services And Other Operating Expenditures	None SSA 4.1	None SSA 4.1

**Action 5**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

**OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners  
Foster Youth  
Low Income

**Scope of Services:**

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

LEA-wide

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Modified Action  
Unchanged Action

2017-18 Actions/Services

SSA: 5 - Teacher Collaboration, Monitoring and Support

2018-19 Actions/Services

SSA: 5 - Teacher Collaboration, Monitoring and Support

2019-20 Actions/Services

SSA: 5 - Teacher Collaboration, Monitoring and Support

To provide educators with opportunities to collaborate within grade level Professional Learning Communities (PLCs) and cross grade level Professional Learning Communities (PLCs) to review relevant and appropriate data to support and enhance effective instructional strategies.

SSA5.1 Regular, routine, scheduled teacher collaboration time, including monitoring and support for use of collaboration time.

To provide educators with opportunities to collaborate within grade level Professional Learning Communities (PLCs) and cross grade level Professional Learning Communities (PLCs) to review relevant and appropriate data to support and enhance effective instructional strategies.

SSA5.1 Regular, routine, scheduled teacher collaboration time, including monitoring and support for use of collaboration time.

To provide educators with opportunities to collaborate within grade level Professional Learning Communities (PLCs) and cross grade level Professional Learning Communities (PLCs) to review relevant and appropriate data to support and enhance effective instructional strategies.

SSA5.1 Regular, routine, scheduled teacher collaboration time, including monitoring and support for use of collaboration time.

**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$66,379	\$93,655	\$115,606
Source	LCFF, Other	0000 LCFF Base	0000 LCFF Base
Budget Reference	1000, 3000	1000, 3000 SSA 5.1	1000, 3000 SSA 5.1

**Action 6**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**  
 (Select from All, Students with Disabilities, or Specific Student Groups)

All  
 Students with Disabilities

**Location(s):**  
 (Select from All Schools, Specific Schools, and/or Specific Grade Spans)

**OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**  
 (Select from English Learners, Foster Youth, and/or Low Income)

**Scope of Services:**  
 (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

**Location(s):**  
 (Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Students to be Served selection here]

[Add Scope of Services selection here]

[Add Location(s) selection here]

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Select from New, Modified, or Unchanged for 2018-19

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

Unchanged Action

Unchanged Action

**2017-18 Actions/Services**

SSA: 6 - Implementation of Professional Learning Community (PLC) strategies

To provide educators and district staff with Professional Learning Communities (PLCs) with training that promotes a cohesive understanding and supportive systems in understanding and conducting day-to-day practice to achieve academic and instructional success.

SSA6.1 Training in Professional Learning Communities (PLCs)

**2018-19 Actions/Services**

SSA: 6 - Implementation of Professional Learning Community (PLC) strategies

To provide educators and district staff with Professional Learning Communities (PLCs) with training that promotes a cohesive understanding and supportive systems in understanding and conducting day-to-day practice to achieve academic and instructional success.

SSA6.1 Training in Professional Learning Communities (PLCs)

**2019-20 Actions/Services**

SSA: 6 - Implementation of Professional Learning Community (PLC) strategies

To provide educators and district staff with Professional Learning Communities (PLCs) with training that promotes a cohesive understanding and supportive systems in understanding and conducting day-to-day practice to achieve academic and instructional success.

SSA6.1 Training in Professional Learning Communities (PLCs)

**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$35,000	\$35,000	\$35,000
Source	Other	0100 LCFF Supp/Conc	0100 LCFF Supp/Conc
Budget Reference	1000, 3000	5000-5999: Services And Other Operating Expenditures SSA 6.1	5000-5999: Services And Other Operating Expenditures SSA 6.1

**Action 7**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

**OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners  
Foster Youth  
Low Income**Scope of Services:**

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

LEA-wide

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

## 2017-18 Actions/Services

SSA: 7 - Student Intervention Strategies and Support

To provide students with appropriate and relevant intervention supports a guaranteed and viable curriculum that meet the needs of students as they progress towards mastery of academic achievement.

SSA7.1 Hire, retain, and train "Highly Qualified" teachers

SSA7.2 Tools, software, and resources to enhance student language and literacy

## 2018-19 Actions/Services

SSA: 7 - Student Intervention Strategies and Support

To provide students with appropriate and relevant intervention supports a guaranteed and viable curriculum that meet the needs of students as they progress towards mastery of academic achievement.

SSA7.1 Hire, retain, and train "Highly Qualified" teachers

SSA7.2 Tools, software, and resources to enhance student language and literacy

## 2019-20 Actions/Services

SSA: 7 - Student Intervention Strategies and Support

To provide students with appropriate and relevant intervention supports a guaranteed and viable curriculum that meet the needs of students as they progress towards mastery of academic achievement.

SSA7.1 Hire, retain, and train "Highly Qualified" teachers

SSA7.2 Tools, software, and resources to enhance student language and literacy



acquisition as well as mathematic proficiency

SSA7.3 Credit Recovery and Dropout Recovery Programs

acquisition as well as mathematic proficiency

SSA7.3 Credit Recovery and Dropout Recovery Programs

acquisition as well as mathematic proficiency

SSA7.3 Credit Recovery and Dropout Recovery Programs

**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$9,224	\$0	\$0
Source	LCFF, Other	None	None
Budget Reference	1000, 3000, 5000	None SSA 7.1	None SSA 7.1
Amount		\$0	\$0
Source		None	None
Budget Reference		None SSA 7.2	None SSA 7.2
Amount		\$5,000	\$5,000
Source		0000 Base, 0100 Supp/Conc	0000 Base, 0100 Supp/Conc
Budget Reference		1000, 3000, 5000 SSA 7.3	1000, 3000, 5000 SSA 7.3

**Action 8**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**  
 (Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

**Location(s):**  
 (Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

**OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners  
Foster Youth  
Low Income

**Scope of Services:**

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

LEA-wide

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

**2017-18 Actions/Services**

SSA: 8 - After School Programs  
  
To provide educational, recreational and social activities for students that aligns with and extends beyond the mandatory instructional/academic day.  
  
SSA8.1 After School Program Homework Assistance and Tutoring  
  
SSA8.2 After School Program College and Career Activities  
  
SSA8.3 After School Program Exercise Opportunities for grades 9-12, Intramural Sports Program for grades 4-12, Visual and Performing Arts (VAPA) for grades K-12, Other Student Interest Enrichment Activities for grades K-12

**2018-19 Actions/Services**

SSA: 8 - After School Programs  
  
To provide educational, recreational and social activities for students that aligns with and extends beyond the mandatory instructional/academic day.  
  
SSA8.1 After School Program Homework Assistance and Tutoring  
  
SSA8.2 After School Program College and Career Activities  
  
SSA8.3 After School Program Exercise Opportunities for grades 9-12, Intramural Sports Program for grades 4-12, Visual and Performing Arts (VAPA) for grades K-12, Other Student Interest Enrichment Activities for grades K-12

**2019-20 Actions/Services**

SSA: 8 - After School Programs  
  
To provide educational, recreational and social activities for students that aligns with and extends beyond the mandatory instructional/academic day.  
  
SSA8.1 After School Program Homework Assistance and Tutoring  
  
SSA8.2 After School Program College and Career Activities  
  
SSA8.3 After School Program Exercise Opportunities for grades 9-12, Intramural Sports Program for grades 4-12, Visual and Performing Arts (VAPA) for grades K-12, Other Student Interest Enrichment Activities for grades K-12

**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$30,000	\$36,000	\$36,000
Source	LCFF	0000 Base, 0100 Supp/Conc	0000 Base, 0100 Supp/Conc
Budget Reference	1000, 2000, 3000, 4000, 5000	1000, 3000 SSA 8.1	1000, 3000 SSA 8.1
Amount		\$9,000	\$9,000
Source		0000 Base, 0100 Supp/Conc, through 9999 Other	0000 Base, 0100 Supp/Conc, through 9999 Other
Budget Reference		5800: Professional/Consulting Services And Operating Expenditures SSA 8.2	5800: Professional/Consulting Services And Operating Expenditures SSA 8.2
Amount		\$10,000	\$10,000
Source		0000 Base, 0100 Supp/Conc, through 9999 Other	0000 Base, 0100 Supp/Conc, through 9999 Other
Budget Reference		1000, 2000, 3000, 4000 SSA 8.3	1000, 2000, 3000, 4000 SSA 8.3

### Action 9

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

**OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners  
Foster Youth  
Low Income

**Scope of Services:**

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

LEA-wide

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

## Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Modified Action  
Unchanged Action

### 2017-18 Actions/Services

SSA: 9 - College and Career Preparatory Opportunities

To provide students with career and college strategies, increases to the A-G course completion rate, activities and opportunities that prepares them for the continuation of the educational path into college and with accurate and relevant resources when entering into the workforce.

SSA9.1 Mathematics, Engineering, Science Achievement (MESA) Program

SSA9.2 Opportunities for Age Appropriate College Entrance Examinations, i.e. PSAT for 8th and 10th grade, including training by CollegeBoard in addition to regular AP/IB summer teacher training

SSA9.3 After school and weekend tutorials supporting AP, IB, and Dual Enrollment classes - increase A-G course completion rate

SSA9.4 Career Exploration Software and Programs (Naviance)

### 2018-19 Actions/Services

SSA: 9 - College and Career Preparatory Opportunities

To provide students with career and college strategies, increases to the A-G course completion rate, activities and opportunities that prepares them for the continuation of the educational path into college and with accurate and relevant resources when entering into the workforce.

SSA9.1 Mathematics, Engineering, Science Achievement (MESA) Program

SSA9.2 Opportunities for Age Appropriate College Entrance Examinations, i.e. PSAT for 8th and 10th grade, including training by CollegeBoard in addition to regular AP/IB summer teacher training

SSA9.3 After school and weekend tutorials supporting AP, IB, and Dual Enrollment classes - increase A-G course completion rate

SSA9.4 Career Exploration Software and Programs (Naviance)

### 2019-20 Actions/Services

SSA: 9 - College and Career Preparatory Opportunities

To provide students with career and college strategies, increases to the A-G course completion rate, activities and opportunities that prepares them for the continuation of the educational path into college and with accurate and relevant resources when entering into the workforce.

SSA9.1 Mathematics, Engineering, Science Achievement (MESA) Program

SSA9.2 Opportunities for Age Appropriate College Entrance Examinations, i.e. PSAT for 8th and 10th grade, including training by CollegeBoard in addition to regular AP/IB summer teacher training

SSA9.3 After school and weekend tutorials supporting AP, IB, and Dual Enrollment classes - increase A-G course completion rate

SSA9.4 Career Exploration Software and Programs (Naviance)

**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$74,000	\$7,000	\$7,000
Source	LCFF, Other	0000 Base, 0100 Supp/Conc, through 9999 Other	0000 Base, 0100 Supp/Conc, through 9999 Other
Budget Reference	1000, 2000, 3000, 4000, 5000	5000-5999: Services And Other Operating Expenditures SSA 9.1	5000-5999: Services And Other Operating Expenditures SSA 9.1
Amount		\$40,000	\$40,000
Source		0000 Base, 0100 Supp/Conc, through 9999 Other	0100 Supp/Conc, 3010 IASA-Title 1 Basic Grants-Low, 9650 CTE/ROP
Budget Reference		5000-5999: Services And Other Operating Expenditures SSA 9.2	5000-5999: Services And Other Operating Expenditures SSA 9.2
Amount		\$10,000	\$10,000
Source		0000 Base, 0100 Supp/Conc, through 9999 Other	0000 Base, 0100 Supp/Conc, through 9999 Other
Budget Reference		1000, 3000, 4000, 5000 SSA 9.3	1000, 3000, 4000, 5000 SSA 9.3
Amount		\$9,000	\$0
Source		0000 LCFF Base	0000 LCFF Base
Budget Reference		4000-4999: Books And Supplies SSA 9.4	5000-5999: Services And Other Operating Expenditures SSA 9.4

# Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged Goal

## Goal 2

Safe and Healthy Learning Environments

Stockton Early College Academy (SECA) will promote a safe and healthy learning environment to enhance student learning.

### State and/or Local Priorities addressed by this goal:

State Priorities:     Priority 1: Basic (Conditions of Learning)  
                               Priority 6: School Climate (Engagement)

Local Priorities:

### Identified Need:

SECA Students Need:

- Highly Qualified Teachers. Data Source: SARC
- Facilities in good repair. Data Source: SARC
- Textbook sufficiency. Data Source: SARC
- Safe, peaceful and healthy campus environment. Data Source: CHKS and PLUS surveys

### Expected Annual Measurable Outcomes

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
State Priority 1A: Teachers of the school	Baseline (2016-2017):	To increase upon the number of teachers of	To maintain 100% of teachers at Stockton	To maintain 100% of teachers at Stockton

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
<p>district are appropriately assigned and fully credentialed in the subject areas, and, for the pupils they are teaching.</p>	<p>86%</p> <p>Data Source: SUSD Human Resource Reports</p>	<p>the school district are appropriately assigned and fully credentialed in the subject areas, and, for the pupils they are teaching. (Verified by SUSD Human Resource reports.)</p>	<p>Early College Academy who are appropriately assigned and fully credentialed in the subject areas, and, for the pupils they are teaching. (Verified by SUSD Human Resource reports.)</p>	<p>Early College Academy who are appropriately assigned and fully credentialed in the subject areas, and, for the pupils they are teaching. (Verified by SUSD Human Resource reports.)</p>
<p>State Priority 1B: Every pupil in the school district has sufficient access to the standards-aligned instructional materials.</p>	<p>Baseline (2015-2016):</p> <p>100%</p> <p>Data Source: SUSD District Textbook Sufficiency Resolution</p>	<p>To maintain the percentage of students will have sufficient access to instructional materials. (Verified by the SUSD District Textbook Sufficiency Resolution.)</p>	<p>To maintain the percentage of students will have sufficient access to instructional materials. (Verified by the SUSD District Textbook Sufficiency Resolution.)</p>	<p>To maintain the percentage of students will have sufficient access to instructional materials. (Verified by the SUSD District Textbook Sufficiency Resolution.)</p>
<p>State Priority 1C: School facilities are maintained in good repair.</p>	<p>Baseline (2015-2016):</p> <p>61.1%</p> <p>Data Source: Facilities Inspection Tool (FIT), School Accountability Report Card (SARC)</p>	<p>To increase the number of school facilities in good repair. (Verified by the Facilitates Inspection Tool (FIT) and School Accountability Report Card (SARC).)</p>	<p>To maintain the school facility in good repair. (Verified by the Facilitates Inspection Tool (FIT) and School Accountability Report Card (SARC).)</p>	<p>To maintain the school facility in good repair. (Verified by the Facilitates Inspection Tool (FIT) and School Accountability Report Card (SARC).)</p>
<p>State Priority 6A: Pupil suspension rates.</p>	<p>Baseline (2015-2016):</p> <p>9.4% suspension rate</p> <p>Data Source: SUSD Student Information System, CALPADS</p>	<p>To decrease suspension rates. (Verified by SUSD Student Information System, CALPADS.)</p>	<p>To maintain suspension rates at 0%. (Verified by SUSD Student Information System, CALPADS.)</p>	<p>To maintain suspension rates at 0%. (Verified by SUSD Student Information System, CALPADS.)</p>

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
<p>Disproportionate student suspension rate of all significant subgroups will continue to decrease.</p>	<p>Baseline (2015-2016):</p> <p>6,165 Total Suspensions</p> <p>49.78% Hispanic</p> <p>30.53% African American</p> <p>7.72% Caucasian</p> <p>3% Other</p> <p>.58% American Indian/Alaskan Native</p> <p>5.04% Asian</p> <p>Data Source: SUSD Student Information System, CALPADS</p>	<p>To decrease disproportionate student suspension rate of all significant subgroups. (verified by SUSD Student Information System, CALPADS)</p>	<p>To maintain suspension rates at 0%. (Verified by SUSD Student Information System, CALPADS.)</p>	<p>To maintain suspension rates at 0%. (Verified by SUSD Student Information System, CALPADS.)</p>
<p>State Priority 6B: Pupil expulsion rates.</p>	<p>Baseline (2015-2016):</p> <p>.08% expulsion rate</p> <p>Data Source: SUSD Student Information System, CALPADS</p>	<p>To decrease expulsion rates. (Verified by SUSD Student Information System, CALPADS.)</p>	<p>To maintain expulsion rates at 0%. (Verified by SUSD Student Information System, CALPADS.)</p>	<p>To maintain expulsion rates at 0%. (Verified by SUSD Student Information System, CALPADS.)</p>



Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Disproportionate student expulsion rate of all significant subgroups will continue to decrease.	<p>Baseline (2015-2016):</p> <p>51 Total Expulsions</p> <p>47.06% Hispanic</p> <p>37.25% African American</p> <p>5.88% Caucasian</p> <p>1.96% Other</p> <p>1.96% American Indian/Alaskan Native</p> <p>5.88% Asian</p> <p>Data Source: SUSD Student Information System and CALPADS</p>	To decrease disproportionate student expulsion rate of all significant subgroups. (verified by SUSD Student Information System, CALPADS)	To maintain expulsion rates at 0%. (Verified by SUSD Student Information System, CALPADS.)	To maintain expulsion rates at 0%. (Verified by SUSD Student Information System, CALPADS.)
State Priority 6C: Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness.	<p>Baseline (2014-2015):</p> <p>82%</p> <p>Data Source: California Healthy Kids Survey (CHKS)</p>	To increase the percentage of students in Grades 5, 7, 9, and 11 reporting School Connectedness. (Verified by California Healthy Kids Survey (CHKS).)	To increase the percentage of students reporting School Connectedness. (Verified by California Healthy Kids Survey (CHKS).)	To increase the percentage of students reporting School Connectedness. (Verified by California Healthy Kids Survey (CHKS).)

## Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

## Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

### Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners  
Foster Youth  
Low Income

### Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Schoolwide

### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools  
Specific Schools: Stockton Early College Academy

## Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Modified Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

### 2017-18 Actions/Services

SLE: 1 - Technology Infrastructure and Support

To retrofit and enhance technology infrastructure to allow for increased device/equipment usage and meet the requirements necessary to conduct applicable state mandated testing.

SLE1.1 Windows XP computer replacement

### 2018-19 Actions/Services

SLE: 1 - Technology Infrastructure and Support

To retrofit and enhance technology infrastructure to allow for increased device/equipment usage and meet the requirements necessary to conduct applicable state mandated testing.

SLE1.1 Computer replacement

### 2019-20 Actions/Services

SLE: 1 - Technology Infrastructure and Support

To retrofit and enhance technology infrastructure to allow for increased device/equipment usage and meet the requirements necessary to conduct applicable state mandated testing.

SLE1.1 Computer replacement

**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$25,000	\$30,000	\$30,000
Source	LCFF	0000 LCFF Base	0000 LCFF Base
Budget Reference	2000, 3000, 4000	4000-4999: Books And Supplies SLE 1.1	4000-4999: Books And Supplies SLE 1.1

**Action 2**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

**OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners  
Foster Youth  
Low Income

**Scope of Services:**

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Schoolwide

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools  
Specific Schools: Stockton Early College Academy

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Modified Action  
Unchanged Action

2017-18 Actions/Services

SLE: 2 - Basic Instruction and Teacher Staffing

2018-19 Actions/Services

SLE: 2 - Basic Instruction and Teacher Staffing

2019-20 Actions/Services

SLE: 2 - Basic Instruction and Teacher Staffing

To maintain staffing ratios for each grade span to meet compliance standards and negotiated agreements, to include Grade Span Adjustment.

SLE2.1 Basic Instruction and Teacher Staffing

To maintain staffing ratios for each grade span to meet compliance standards and negotiated agreements, to include Grade Span Adjustment.

SLE2.1 Basic Instruction and Teacher Staffing

To maintain staffing ratios for each grade span to meet compliance standards and negotiated agreements, to include Grade Span Adjustment.

SLE2.1 Basic Instruction and Teacher Staffing

**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$1,561,522	\$1,984,713	\$1,986,318
Source	LCFF, Other	0000 LCFF Base	0000 LCFF Base
Budget Reference	1000, 3000	1000, 3000 SLE 2.1	1000, 3000 SLE 2.1

**Action 3**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

**OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners  
Foster Youth  
Low Income

**Scope of Services:**

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Schoolwide

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools  
Specific Schools: Stockton Early COLlege Academy

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Select from New, Modified, or Unchanged for 2018-19

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

Unchanged Action

Unchanged Action

2017-18 Actions/Services

SLE: 3 - Health Services

To provide student and families with appropriate health services interventions to be healthy and more able to learn.

SLE3.1 Subacute Health Care Services Response and Management

2018-19 Actions/Services

SLE: 3 - Health Services

To provide student and families with appropriate health services interventions to be healthy and more able to learn.

SLE3.1 Subacute Health Care Services Response and Management

2019-20 Actions/Services

SLE: 3 - Health Services

To provide student and families with appropriate health services interventions to be healthy and more able to learn.

SLE3.1 Subacute Health Care Services Response and Management

**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$0	\$5,483	\$5,483
Source	LCFF	0000 LCFF Base	0000 LCFF Base
Budget Reference	1000, 2000, 3000	5700-5799: Transfers Of Direct Costs SLE 3.1	5700-5799: Transfers Of Direct Costs SLE 3.1

**Action 4**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

**OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners
Foster Youth
Low Income

**Scope of Services:**

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Schoolwide
------------

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools
Specific Schools: Stockton Early College Academy

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action
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Select from New, Modified, or Unchanged for 2018-19

Unchanged Action
------------------

Select from New, Modified, or Unchanged for 2019-20

Modified Action
Unchanged Action

**2017-18 Actions/Services**

SLE: 4 - Community Oriented Policing Program
To develop and maintain systems of safety that foster healthy relationships in support of safe learning environments.
SLE4.1 Visible Support of Safe and Secure Campuses

**2018-19 Actions/Services**

SLE: 4 - Community Oriented Policing Program
To develop and maintain systems of safety that foster healthy relationships in support of safe learning environments.
SLE4.1 Visible Support of Safe and Secure Campuses

**2019-20 Actions/Services**

SLE: 4 - Community Oriented Policing Program
To develop and maintain systems of safety that foster healthy relationships in support of safe learning environments.
SLE4.1 Visible Support of Safe and Secure Campuses

**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$0	\$56,305	\$70,242
Source	0000 LCFF Base	0000 LCFF Base	0000 LCFF Base
Budget Reference	2000, 3000, 4000, 5000	2000, 3000 SLE 4.1	2000, 3000 SLE 4.1

**Action 5**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

**OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners  
Foster Youth  
Low Income

**Scope of Services:**

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Schoolwide

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools  
Specific Schools: Stockton Early College Academy

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Modified Action  
Unchanged Action

**2017-18 Actions/Services**

SLE: 5 - School Counseling  
  
To provide all students with social and emotional systems of supports that lead to improved academic success and college/career readiness.  
  
SLE5.1 Counseling Services for Social Emotional, Behavioral and Academic Learning Supports, and A-G course completion

**2018-19 Actions/Services**

SLE: 5 - School Counseling  
  
To provide all students with social and emotional systems of supports that lead to improved academic success and college/career readiness.  
  
SLE5.1 Counseling Services for Social Emotional, Behavioral and Academic Learning Supports, and A-G course completion

**2019-20 Actions/Services**

SLE: 5 - School Counseling  
  
To provide all students with social and emotional systems of supports that lead to improved academic success and college/career readiness.  
  
SLE5.1 Counseling Services for Social Emotional, Behavioral and Academic Learning Supports, and A-G course completion

**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$121,848	\$297,361	\$323,583
Source	LCFF	0000 LCFF Base	0000 LCFF Base
Budget Reference	1000, 3000	1000, 3000 SLE 5.1	1000, 3000 SLE 5.1



# Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged Goal

## Goal 3

### Meaningful Partnerships

Together, Stockton Early College Academy (SECA), families and community will commit to meaningful partnerships that enhance student achievement, necessary to become successful members of society.

### State and/or Local Priorities addressed by this goal:

State Priorities:     Priority 3: Parental Involvement (Engagement)  
                               Priority 5: Pupil Engagement (Engagement)

Local Priorities:

### Identified Need:

SECA Students Need:

- Collaboration and relationships with diverse communities and families. Data Source: Parent and Student surveys.
- Students on time and attend school daily. Data Source: Child Welfare and Attendance Department, CALPADS
- Student progress monitoring. Data Source: Student Services Department, Naviance

### Expected Annual Measurable Outcomes

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
State Priority 3A: Efforts the school district makes	Baseline (2015-2016):	To maintain the number of sites offering	To maintain opportunities for	To maintain opportunities for

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
<p>to seek parent input in making decisions for the school district and each individual school-site.</p>	<p>49 schools</p> <p>Data Source: SUSD District and Site Participation Reports</p>	<p>opportunities for outreach and parent input and participation in making decisions for the school district and the individual school site through various parent meetings/groups, such as School Site Council, Parent Teacher Associations, Parent Advisory Committees. (Verified by SUSD District and Site Participation Reports.)</p>	<p>outreach and parent input and participation in making decisions for the individual school site through various parent meetings/groups, such as School Site Council and Parent Advisory Committee. (Verified by Site Participation Reports.)</p>	<p>outreach and parent input and participation in making decisions for the individual school site through various parent meetings/groups, such as School Site Council and Parent Advisory Committee. (Verified by Site Participation Reports.)</p>
<p>State Priority 3B: How the school district will promote parental participation in programs for unduplicated pupils.</p>	<p>Baseline (2015-2016):</p> <p>49 schools</p> <p>Data Source: SUSD District and Site Participation</p>	<p>To maintain the number of sites offering opportunities for outreach and parent input and participation for unduplicated pupil populations through various parent meetings/groups, such as School Site Council, Parent Teacher Associations, Parent Advisory Committees, including English Learner Advisory Committee, District English Learner Advisory Committee, Title I Parent Meetings. (Verified by SUSD District and Site Participation Reports.)</p>	<p>To maintain opportunities for outreach and parent input and participation in making decisions for the individual school site through various parent meetings/groups, such as School Site Council and Parent Advisory Committee. (Verified by Site Participation Reports.)</p>	<p>To maintain opportunities for outreach and parent input and participation in making decisions for the individual school site through various parent meetings/groups, such as School Site Council and Parent Advisory Committee. (Verified by Site Participation Reports.)</p>

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
<p>State Priority 3C: How the school district will promote parental participation in programs for individuals with exceptional needs.</p>	<p>Baseline (2015-2016): 49 schools  Data Source: SUSD District and Site Participation Reports</p>	<p>To maintain the number of sites offering opportunities for outreach and parent input and participation for students with exceptional needs through various parent meetings/groups, such as School Site Council, Parent Teacher Associations, Parent Advisory Committees, including English Learner Advisory Committee, District English Learner Advisory Committee, Title I Parent Meetings, 504 Meetings, SSTs, CAC, IEPs. (Verified by SUSD District and Site Participation Reports, SEIS Database.)</p>	<p>To maintain the number of sites offering opportunities for outreach and parent input and participation for students with exceptional needs through various parent meetings/groups, such as School Site Council, Parent Advisory Committees, including Title I Parent Meetings, 504 Meetings, SSTs, CAC, IEPs. (Verified by SUSD District and Site Participation Reports, SEIS Database.)</p>	<p>To maintain the number of sites offering opportunities for outreach and parent input and participation for students with exceptional needs through various parent meetings/groups, such as School Site Council, Parent Advisory Committees, including Title I Parent Meetings, 504 Meetings, SSTs, CAC, IEPs. (Verified by SUSD District and Site Participation Reports, SEIS Database.)</p>
<p>State Priority 5A: School attendance rates.</p>	<p>Baseline (2015-2016): 94.37%  Data Source: SUSDs Student Information System, BiTech</p>	<p>To increase attendance rates. (Verified by CALPADS.)</p>	<p>To increase attendance rates. (Verified by CALPADS.)</p>	<p>To increase attendance rates. (Verified by CALPADS.)</p>
<p>State Priority 5B: Chronic absenteeism rates.</p>	<p>Baseline (2015-2016): 7.95%</p>	<p>To decrease chronic absenteeism rates. (Verified by CALPADS.)</p>	<p>To maintain low chronic absenteeism rates. (Verified by CALPADS.)</p>	<p>To maintain low chronic absenteeism rates. (Verified by CALPADS.)</p>

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
	Data Source: SUSDs Student Information System			
State Priority 5C: Middle school dropout rates.	Baseline (2015-2016): .3%  Data Source: CALPADS	To decrease middle school dropout rates. (Verified by CALPADS.)	Inactive	Inactive
State Priority 5D: High school dropout rates.	Baseline (2015-2016): 13%  Data Source: CALPADS	To decrease middle school dropout rates. (Verified by CALPADS.)	To decrease middle school dropout rates. (Verified by CALPADS.)	To decrease middle school dropout rates. (Verified by CALPADS.)
State Priority 5E: High school graduation rates.	Baseline (2015-2016): 81%  Data Source: CALPADS	To increase high school graduation rates. (Verified by CALPADS.)	To increase high school graduation rates. (Verified by CALPADS.)	To increase high school graduation rates. (Verified by CALPADS.)

## Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

### Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

**OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners  
Foster Youth  
Low Income**Scope of Services:**

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

LEA-wide

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Modified Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

## 2017-18 Actions/Services

SMP: 1 - Parent Empowerment

To develop and fosters relationships with parents that lead to active and meaningful engagement supporting student academic success.

SMP1.1 Parent Academy

## 2018-19 Actions/Services

SMP: 1 - Parent Empowerment

To develop and fosters relationships with parents that lead to active and meaningful engagement supporting student academic success.

SMP1.1 Parent outreach

## 2019-20 Actions/Services

SMP: 1 - Parent Empowerment

To develop and fosters relationships with parents that lead to active and meaningful engagement supporting student academic success.

SMP1.1 Parent outreach

**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$4,000	\$4,000	\$4,000
Source	LCFF	0000 Base, 0100 Supp/Conc, through 9999 Other	0000 Base, 0100 Supp/Conc, through 9999 Other
Budget Reference	1000, 2000, 3000, 4000, 5000	1000, 2000, 3000, 4000, 5000 SMP 1.1	1000, 2000, 3000, 4000, 5000 SMP 1.1

## Action 2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

### Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

### Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners  
Foster Youth  
Low Income

### Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

LEA-wide

### Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

## Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Modified Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

### 2017-18 Actions/Services

SMP: 2 - Parent and School Communication

To provide and maintain systems of communication that meets the needs of

### 2018-19 Actions/Services

SMP: 2 - Parent and School Communication

To provide and maintain systems of communication that meets the needs of

### 2019-20 Actions/Services

SMP: 2 - Parent and School Communication

To provide and maintain systems of communication that meets the needs of

the school, parents, students and the community.

SMP2.1 Continuous improvement of system of communication with SUSD community and stakeholders.

the school, parents, students and the community.

SMP2.1 Continuous improvement of system of communication with SECA community and stakeholders.

the school, parents, students and the community.

SMP2.1 Continuous improvement of system of communication with SECA community and stakeholders.

**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$5,000	\$5,000	\$5,000
Source	LCFF	0000 Base, 0100 Supp/Conc, through 9999 Other	0000 Base, 0100 Supp/Conc, through 9999 Other
Budget Reference	1000, 3000, 5000	1000, 2000, 3000, 4000, 5000 SMP 2.1	1000, 2000, 3000, 4000, 5000 SMP 2.1

**Action 3**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

<p><b>Students to be Served:</b> (Select from All, Students with Disabilities, or Specific Student Groups)</p> <p>All Students with Disabilities</p>	<p><b>Location(s):</b> (Select from All Schools, Specific Schools, and/or Specific Grade Spans)</p>
--	---

**OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

<p><b>Students to be Served:</b> (Select from English Learners, Foster Youth, and/or Low Income)</p> <p>[Add Students to be Served selection here]</p>	<p><b>Scope of Services:</b> (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))</p> <p>[Add Scope of Services selection here]</p>	<p><b>Location(s):</b> (Select from All Schools, Specific Schools, and/or Specific Grade Spans)</p> <p>[Add Location(s) selection here]</p>
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**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
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Unchanged Action	Modified Action	Modified Action Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
SMP: 3 - Parent and Teacher Engagement  To foster the parent and teacher relationships to work in unison towards a common goal of supporting students.  SMP3.1 Academic Parent-Teacher Team conferences (APTT)	SMP: 3 - Parent and Teacher Engagement  To foster the parent and teacher relationships to work in unison towards a common goal of supporting students.  SMP3.1 Parent-Teacher conferences	SMP: 3 - Parent and Teacher Engagement  To foster the parent and teacher relationships to work in unison towards a common goal of supporting students.  SMP3.1 Parent-Teacher conferences

**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$20,000	\$10,000	\$0
Source	Other	0000 Base, 0100 Supp/Conc, through 9999 Other	0000 Base, 0100 Supp/Conc, through 9999 Other
Budget Reference	1000, 3000	1000, 3000 SMP 3.1	1000, 3000 SMP 3.1

**Action 4**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

<p><b>Students to be Served:</b> (Select from All, Students with Disabilities, or Specific Student Groups)</p> <p>[Add Students to be Served selection here]</p>	<p><b>Location(s):</b> (Select from All Schools, Specific Schools, and/or Specific Grade Spans)</p> <p>[Add Location(s) selection here]</p>
--	---

**OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

<p><b>Students to be Served:</b> (Select from English Learners, Foster Youth, and/or Low Income)</p>	<p><b>Scope of Services:</b> (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))</p>	<p><b>Location(s):</b> (Select from All Schools, Specific Schools, and/or Specific Grade Spans)</p>
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English Learners Foster Youth Low Income	LEA-wide	All Schools
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**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action
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Select from New, Modified, or Unchanged for 2018-19

Modified Action
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Select from New, Modified, or Unchanged for 2019-20

Modified Action Unchanged Action
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**2017-18 Actions/Services**

<p>SMP: 4 - Student Engagement and Leadership Opportunities</p> <p>To provide all students with engaging and meaningful activities that drives students to be more involved and engaged in their academic success.</p> <p>SMP4.1 Opportunities for students to participate in clubs and activities</p>
--

**2018-19 Actions/Services**

<p>SMP: 4 - Student Engagement and Leadership Opportunities</p> <p>To provide all students with engaging and meaningful activities that drives students to be more involved and engaged in their academic success.</p> <p>SMP4.1 Opportunities for students to participate in activities</p>
--

**2019-20 Actions/Services**

<p>SMP: 4 - Student Engagement and Leadership Opportunities</p> <p>To provide all students with engaging and meaningful activities that drives students to be more involved and engaged in their academic success.</p> <p>SMP4.1 Opportunities for students to participate in activities</p>
--

**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$5,000	\$5,000	\$0
Source	LCFF	0000 Base, 0100 Supp/Conc, through 9999 Other	0000 Base, 0100 Supp/Conc, through 9999 Other
Budget Reference	1000, 2000, 3000, 4000	1000, 2000, 3000, 4000 SMP 4.1	1000, 2000, 3000, 4000 SMP 4.1

**Action 5**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

**OR**

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

**Students to be Served:**

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners  
Foster Youth  
Low Income

**Scope of Services:**

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

LEA-wide

**Location(s):**

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

**Actions/Services**

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Modified Action  
Unchanged Action

**2017-18 Actions/Services**

SMP: 5 - Student Attendance Accountability  
  
To provide a system of supports that enables students to be academically successful through regular and on-time attendance.  
  
SMP5.1 Attendance Incentives

**2018-19 Actions/Services**

SMP: 5 - Student Attendance Accountability  
  
To provide a system of supports that enables students to be academically successful through regular and on-time attendance.  
  
SMP5.1 Attendance Incentives

**2019-20 Actions/Services**

SMP: 5 - Student Attendance Accountability  
  
To provide a system of supports that enables students to be academically successful through regular and on-time attendance.  
  
SMP5.1 Attendance Incentives

**Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$5,000	\$24,000	\$23,352
Source	LCFF	Other	Other
Budget Reference	2000, 3000	4000, 5000 SMP 5.1	4000, 5000 SMP 5.1

# Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

New Goal

## Goal 4

### State and/or Local Priorities addressed by this goal:

State Priorities:  
Local Priorities:

### Identified Need:

### Expected Annual Measurable Outcomes

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
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## Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

### Action 1

OR

Actions/Services

Budgeted Expenditures



# Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

New Goal

## Goal 5

### State and/or Local Priorities addressed by this goal:

State Priorities:

Local Priorities:

### Identified Need:

### Expected Annual Measurable Outcomes

Metrics/Indicators

Baseline

2017-18

2018-19

2019-20

## Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

### Action 1

OR

Actions/Services

Budgeted Expenditures



# Demonstration of Increased or Improved Services for Unduplicated Pupils

LCAP Year: **2019-20**

Estimated Supplemental and Concentration Grant Funds

\$464,617

Percentage to Increase or Improve Services

11.04%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Supplemental/Concentration funds are being expended in a charterwide (LEA-wide) manner to provide the following programs and services that are principally directed towards meeting the district's goals for its unduplicated pupils in the eight state priorities;

## Goal 1: Student Achievement

SSA: 2 - Instructional Materials and Supplies - To provide necessary and relevant instructional materials and supplies to help teachers incorporate responsive teaching and strategies that related to the Common Core State Standards. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 2, 4, 7, and 8 through the purchase of classroom supplies.

SSA: 5 - Teacher Collaboration, Monitoring and Support - To provide educators with opportunities to collaborate within grade level Professional Learning Communities (PLCs) and cross grade level Professional Learning Communities (PLCs) to review relevant and appropriate data to support and enhance effective instructional strategies. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting goals in the state priority areas, 2, 4, 7, and 8 through regular, routine, scheduled teacher collaboration time, including monitoring and support for use of collaboration time.

SSA: 7 - Student Intervention Strategies and Support - To provide students with appropriate and relevant intervention supports that meet the needs of students as they progress towards mastery of academic achievement. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 2, 4, 7, and 8



through the hiring, retaining, and training "Highly Qualified" Supplemental Intervention Teachers; providing tools, software, and resources to enhance student language and literacy acquisition; and to provide credit recovery and dropout recovery programs.

SSA: 8 - After School Programs - To provide educational, recreational and social activities for students that aligns with and extends beyond the mandatory instructional/academic day. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 2, 4, 7, and 8 through the purchase credit recovery software licenses (including staffing), staffing for homework assistance and tutoring; field trips supporting college and career activities, providing staffing and equipment for exercise opportunities and intramural sports programs; providing Visual and Performing Arts (VAPA), ensuring student interest enrichment activities are available, and by fulfilling base needs at non After School Program Grant Supported school sites.

SA: 9 - College and Career Preparatory Opportunities - To provide students with career and college strategies, activities and opportunities that prepares them for the continuation of the educational path into college and with accurate and relevant resources when entering into the workforce. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting goals in the state priority areas, 2, 4, 7, and 8 through the continuation of successful evidence based programs, maintaining college and career guidance support to students, participation of college and career events to include mock interviews, guest speakers, etc., and to provide opportunities for age appropriate college entrance examinations.

## Goal 2: Safe and Healthy Learning Environments

SLE: 3 - Health Services - To provide student and families with appropriate health services interventions to be healthy and more able to learn. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting goals in the state priority areas, 1 and 6 through subacute and specialized health care services response and management.

SLE: 5 - School Counseling - To provide students with social and emotional systems of supports that lead to improved academic success. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting goals in the state priority areas, 1 and 6 through counseling services for students who need additional social emotional, behavioral and academic learning supports.

## Goal 3: Meaningful Partnerships

SMP: 1 - Parent Empowerment - To develop and foster relationships with parents that lead to active and meaningful engagement supporting student academic success. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the goals in the state priority areas, 3 and 5 through

The facilitation of Parent involvement activities.

SMP: 2 - Parent and School Communication - To provide and maintain systems of communication that meet the needs of the school, parents, students and the community. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the schools goals in the state priority areas, 3 and 5 through the continuous improvement in systems of communication with the district, community and stakeholders.

SMP: 4 - Student Engagement and Leadership Opportunities - To provide students with engaging and meaningful activities that drive students to be more involved and engaged in their academic success. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the charter school's goals in the state priority areas 3 and 5 through providing opportunities for students to participate in activities.

SMP: 5 - Student Attendance Accountability - To provide a system of supports that enables students to be academically successful through regular and on-time attendance. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the charter school's goals in the state priority areas, 3 and 5 through Improve student attendance accountability.

Justification:

The justification for these projects (actions/services) is to ensure positive outcomes for student achievement and school connectedness. Our charter specifically seeks to ensure high levels of student achievement through a school environment where all stakeholders work together to ensure student success. Although charterwide (LEA-wide) spending is principally directed towards our unduplicated students, all students at all academic or language levels should have the opportunities to work together, collaborate, and be accountable for one another's learning.

LCAP Year: **2018-19**

Estimated Supplemental and Concentration Grant Funds

\$649,601

Percentage to Increase or Improve Services

16.51%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Stockton Early College Academy (SECA) charter has an unduplicated pupil population count of 424.

Supplemental/Concentration funds are being expended in a charterwide (LEA-wide) manner to provide the following programs and services that are principally directed towards meeting the district's goals for its unduplicated pupils in the eight state priorities;

#### Goal 1: Student Achievement

SSA: 2 - Instructional Materials and Supplies - To provide necessary and relevant instructional materials and supplies to help teachers incorporate responsive teaching and strategies that related to the Common Core State Standards. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 2, 4, 7, and 8 through the purchase of classroom supplies.

SSA: 5 - Teacher Collaboration, Monitoring and Support - To provide educators with opportunities to collaborate within grade level Professional Learning Communities (PLCs) and cross grade level Professional Learning Communities (PLCs) to review relevant and appropriate data to support and enhance effective instructional strategies. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting goals in the state priority areas, 2, 4, 7, and 8 through regular, routine, scheduled teacher collaboration time, including monitoring and support for use of collaboration time.

SSA: 7 - Student Intervention Strategies and Support - To provide students with appropriate and relevant intervention supports that meet the needs of students as they progress towards mastery of academic achievement. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 2, 4, 7, and 8 through the hiring, retaining, and training "Highly Qualified" Supplemental Intervention Teachers; providing tools, software, and resources to enhance student language and literacy acquisition; and to provide credit recovery and dropout recovery programs.

SSA: 8 - After School Programs - To provide educational, recreational and social activities for students that aligns with and extends beyond the mandatory instructional/academic day. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 2, 4, 7, and 8 through the purchase credit recovery

software licenses (including staffing), staffing for homework assistance and tutoring; field trips supporting college and career activities, providing staffing and equipment for exercise opportunities and intramural sports programs; providing Visual and Performing Arts (VAPA), ensuring student interest enrichment activities are available, and by fulfilling base needs at non After School Program Grant Supported school sites.

SA: 9 - College and Career Preparatory Opportunities - To provide students with career and college strategies, activities and opportunities that prepares them for the continuation of the educational path into college and with accurate and relevant resources when entering into the workforce. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting goals in the state priority areas, 2, 4, 7, and 8 through the continuation of successful evidence based programs, maintaining college and career guidance support to students, participation of college and career events to include mock interviews, guest speakers, etc., and to provide opportunities for age appropriate college entrance examinations.

## Goal 2: Safe and Healthy Learning Environments

SLE: 3 - Health Services - To provide student and families with appropriate health services interventions to be healthy and more able to learn. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting goals in the state priority areas, 1 and 6 through subacute and specialized health care services response and management.

SLE: 5 - School Counseling - To provide students with social and emotional systems of supports that lead to improved academic success. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting goals in the state priority areas, 1 and 6 through counseling services for students who need additional social emotional, behavioral and academic learning supports.

## Goal 3: Meaningful Partnerships

SMP: 1 - Parent Empowerment - To develop and foster relationships with parents that lead to active and meaningful engagement supporting student academic success. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the goals in the state priority areas, 3 and 5 through

The facilitation of Parent involvement activities.

SMP: 2 - Parent and School Communication - To provide and maintain systems of communication that meet the needs of the school, parents, students and the community. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the schools goals in the state priority areas, 3 and 5 through the continuous improvement in systems of communication with the district, community and stakeholders.

SMP: 4 - Student Engagement and Leadership Opportunities - To provide students with engaging and meaningful activities that drive students to be more involved and engaged in their academic success. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the charter school's goals in the state priority areas 3 and 5 through providing opportunities for students to participate in activities.

SMP: 5 - Student Attendance Accountability - To provide a system of supports that enables students to be academically successful through regular and on-time attendance. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the charter school's goals in the state priority areas, 3 and 5 through Improve student attendance accountability.

Justification:

The justification for these projects (actions/services) is to ensure positive outcomes for student achievement and school connectedness. Our charter specifically seeks to ensure high levels of student achievement through a school environment where all stakeholders work together to ensure student success. Although charterwide (LEA-wide) spending is principally directed towards our unduplicated students, all students at all academic or language levels should have the opportunities to work together, collaborate, and be accountable for one another's learning.

LCAP Year: **2017-18**

Estimated Supplemental and Concentration Grant Funds

\$474,452

Percentage to Increase or Improve Services

13.30%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Stockton Early College Academy (SECA) is a dependent charter that benefits from the district's initiatives and has an unduplicated pupil population count of 247.

Supplemental/Concentration funds are being expended in a charterwide (LEA-wide) manner to provide the following programs and services that are principally directed towards meeting the district's goals for its unduplicated pupils in the eight state priorities;

#### Goal 1: Student Achievement

SSA: 2 - Instructional Materials and Supplies - To provide necessary and relevant instructional materials and supplies to help teachers incorporate responsive teaching and strategies that related to the Common Core State Standards. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 2, 4, 7, and 8 through the purchase of classroom supplies.

SSA: 5 - Teacher Collaboration, Monitoring and Support - To provide educators with opportunities to collaborate within grade level Professional Learning Communities (PLCs) and cross grade level Professional Learning Communities (PLCs) to review relevant and appropriate data to support and enhance effective instructional strategies. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 2, 4, 7, and 8 through the regular, routine, scheduled teacher collaboration time, including monitoring and support for use of collaboration time.

SSA: 7 - Student Intervention Strategies and Support - To provide students with appropriate and relevant intervention supports that meet the needs of students as they progress towards mastery of academic achievement. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 2, 4, 7, and 8 through the hiring, retaining, and training "Highly Qualified" Supplemental Intervention Teachers; providing tools, software, and resources to enhance student language and literacy acquisition; and to provide credit recovery and dropout recovery programs.

SSA: 8 - After School Programs - To provide educational, recreational and social activities for students that aligns with and extends beyond the mandatory instructional/academic day. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 2, 4, 7, and 8 through the purchase credit recovery software licenses (including staffing), staffing for homework assistance and tutoring; field trips supporting college and career activities, providing staffing and equipment for exercise opportunities and intramural sports programs; providing Visual and Performing Arts (VAPA), ensuring student interest enrichment activities are available, and by fulfilling base needs at non After School Program Grant Supported school sites.

SA: 9 - College and Career Preparatory Opportunities - To provide students with career and college strategies, activities and opportunities that prepares them for the continuation of the educational path into college and with accurate and relevant resources when entering into the workforce. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 2, 4, 7, and 8 through the continuation of successful evidence based pathway programs, maintaining college and career guidance support to students, participation of college and career events to include mock interviews, guest speakers, etc., and to provide opportunities for age appropriate college entrance examinations.

## Goal 2: Safe and Healthy Learning Environments

SLE: 3 - Health Services - To provide student and families with appropriate health services interventions to be healthy and more able to learn. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 1 and 6 through subacute and specialized health care services response and management.

SLE: 5 - School Counseling - To provide students with social and emotional systems of supports that lead to improved academic success. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 1 and 6 through counseling services for students who need additional social emotional, behavioral and academic learning supports.

## Goal 3: Meaningful Partnerships

SMP: 1 - Parent Empowerment - To develop and fosters relationships with parents that lead to active and meaningful engagement supporting student academic success. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 3 and 5 through

The facilitation of Parent Academies, literacy activities, offering Adult Education services at SUSD School Sites, Literacy training for families, and the continuation of English as a Second Language/Civics Education.

SMP: 2 - Parent and School Communication - To provide and maintain systems of communication that meets the needs of the school, parents, students and the community. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 3 and 5 through the continuous improvement in systems of communication with the district, community and stakeholders.

SMP: 4 - Student Engagement and Leadership Opportunities - To provide students with engaging and meaningful activities that drives students to be more involved and engaged in their academic success. These services are principally directed and are an effective use

of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas 3 and 5 through providing opportunities for students to participate in clubs and activities and in Peer Leaders Uniting Students (PLUS) program.

SMP: 5 - Student Attendance Accountability - To provide a system of supports that enables students to be academically successful through regular and on-time attendance. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 3 and 5 through Improve student attendance accountability.

**Justification:**

The justification for these projects (actions/services) is to ensure positive outcomes for student achievement and school connectedness. Our Blueprint for Students Achievement focuses on all stakeholders working together as a team, and we believe this focus begins in the classroom. Although charterwide (LEA-wide) spending is principally directed towards our unduplicated students, all students at all academic or language levels should have the opportunities to work together, collaborate, and be accountable for one another's learning.



# Addendum

*The Local Control and Accountability Plan (LCAP) and Annual Update Template documents and communicates local educational agencies' (LEAs) actions and expenditures to support student outcomes and overall performance. The LCAP is a three-year plan, which is reviewed and updated annually, as required. Charter schools may complete the LCAP to align with the term of the charter school's budget, typically one year, which is submitted to the school's authorizer. The LCAP and Annual Update Template must be completed by all LEAs each year.*

*For school districts, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all students and each student group identified by the Local Control Funding Formula (LCFF) (ethnic, socioeconomically disadvantaged, English learners, foster youth, pupils with disabilities, and homeless youth), for each of the state priorities and any locally identified priorities.*

*For county offices of education, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all students and each LCFF student group funded through the county office of education (students attending juvenile court schools, on probation or parole, or expelled under certain conditions) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services funded by a school district that are provided to students attending county-operated schools and programs, including special education programs.*

*If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in Education Code (EC) sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.*

*Charter schools must describe goals and specific actions to achieve those goals for all students and each LCFF subgroup of students including students with disabilities and homeless youth, for each of the state priorities that apply for the grade levels served or the nature of the program operated by the charter school, and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the EC. Changes in LCAP goals and actions/services for charter schools that result from the annual update process do not necessarily constitute a material revision to the school's charter petition.*

*For questions related to specific sections of the template, please see instructions below:*

## **Instructions: Linked Table of Contents**

[Plan Summary](#)

[Annual Update](#)

[Stakeholder Engagement](#)

[Goals, Actions, and Services](#)

[Planned Actions/Services](#)

[Demonstration of Increased or Improved Services for Unduplicated Students](#)

*For additional questions or technical assistance related to completion of the LCAP template, please contact the local county office of education, or the CDE's Local Agency Systems Support Office at: 916-319-0809 or by email at: [lcff@cde.ca.gov](mailto:lcff@cde.ca.gov).*

### **Plan Summary**

The LCAP is intended to reflect an LEA's annual goals, actions, services and expenditures within a fixed three-year planning cycle. LEAs must include a plan summary for the LCAP each year.

When developing the LCAP, enter the appropriate LCAP year, and address the prompts provided in these sections. When developing the LCAP in year 2 or year 3, enter the appropriate LCAP year and replace the previous summary information with information relevant to the current year LCAP.

In this section, briefly address the prompts provided. These prompts are not limits. LEAs may include information regarding local program(s), community demographics, and the overall vision of the LEA. LEAs may also attach documents (e.g., the California School Dashboard data reports) if desired and/or include charts illustrating goals, planned outcomes, actual outcomes, or related planned and actual expenditures.

An LEA may use an alternative format for the plan summary as long as it includes the information specified in each prompt and the budget summary table.

The reference to California School Dashboard means the California School Dashboard adopted by the State Board of Education under EC Section 52064.5.

### **Comprehensive Support and Improvement**

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

- **Schools Identified:** Identify the schools within the LEA that have been identified for CSI.
- **Support for Identified Schools:** Describe how the LEA supported the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.
- **Monitoring and Evaluating Effectiveness:** Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

## Annual Update

The planned goals, expected outcomes, actions/services, and budgeted expenditures must be copied verbatim from the previous year's\* approved LCAP; in addition, list the state and/or local priorities addressed by the planned goals. Minor typographical errors may be corrected.

\* For example, for LCAP year 2017/18 of the 2017/18 – 2019/20 LCAP, review the goals in the 2016/17 LCAP. Moving forward, review the goals from the most recent LCAP year. For example, LCAP year 2020/21 will review goals from the 2019/20 LCAP year, which is the last year of the 2017/18 – 2019/20 LCAP.

## Annual Measurable Outcomes

For each goal in the prior year, identify and review the actual measurable outcomes as compared to the expected annual measurable outcomes identified in the prior year for the goal.

## Actions/Services

Identify the planned Actions/Services and the budgeted expenditures to implement these actions toward achieving the described goal. Identify the actual actions/services implemented to meet the described goal and the estimated actual annual expenditures to implement the actions/services. As applicable, identify any changes to the students or student groups served, or to the planned location of the actions/services provided.

## Analysis

Using actual annual measurable outcome data, including data from the California School Dashboard, analyze whether the planned actions/services were effective in achieving the goal. Respond to the prompts as instructed.

- Describe the overall implementation of the actions/services to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process.
- Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.
- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures. Minor variances in expenditures or a dollar-for-dollar accounting is not required.
- Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the data provided in the California School Dashboard, as applicable. Identify where those changes can be found in the LCAP.

## Stakeholder Engagement

Meaningful engagement of parents, students, and other stakeholders, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. EC identifies the minimum consultation requirements for school districts and county offices of education as consulting with teachers, principals, administrators, other school personnel, local bargaining units of the school district, parents, and pupils in developing the LCAP. EC requires

charter schools to consult with teachers, principals, administrators, other school personnel, parents, and pupils in developing the LCAP. In addition, EC Section 48985 specifies the requirements for the translation of notices, reports, statements, or records sent to a parent or guardian.

The LCAP should be shared with, and LEAs should request input from, school site-level advisory groups, as applicable (e.g., school site councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet specific goals.

**Instructions:** The stakeholder engagement process is an ongoing, annual process. The requirements for this section are the same for each year of a three-year LCAP. When developing the LCAP, enter the appropriate LCAP year, and describe the stakeholder engagement process used to develop the LCAP and Annual Update. When developing the LCAP in year 2 or year 3, enter the appropriate LCAP year and replace the previous stakeholder narrative(s) and describe the stakeholder engagement process used to develop the current year LCAP and Annual Update.

**School districts and county offices of education:** Describe the process used to consult with the Parent Advisory Committee, the English Learner Parent Advisory Committee, parents, students, school personnel, the LEA's local bargaining units, and the community to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

**Charter schools:** Describe the process used to consult with teachers, principals, administrators, other school personnel, parents, and students to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

Describe how the consultation process impacted the development of the LCAP and annual update for the indicated LCAP year, including the goals, actions, services, and expenditures.

## Goals, Actions, and Services

LEAs must include a description of the annual goals, for all students and each LCFF identified group of students, to be achieved for each state priority as applicable to type of LEA. An LEA may also include additional local priorities. This section shall also include a description of the specific planned actions an LEA will take to meet the identified goals, and a description of the expenditures required to implement the specific actions.

**School districts and county offices of education:** The LCAP is a three-year plan, which is reviewed and updated annually, as required.

**Charter schools:** The number of years addressed in the LCAP may align with the term of the charter schools budget, typically one year, which is submitted to the school's authorizer. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

### New, Modified, Unchanged

As part of the LCAP development process, which includes the annual update and stakeholder engagement, indicate if the goal, identified need, related state and/or local priorities, and/or expected annual measurable outcomes for the current LCAP year or future LCAP years are modified or unchanged from the previous year's LCAP; or, specify if the goal is new.

## Goal

State the goal. LEAs may number the goals using the “Goal #” box for ease of reference. A goal is a broad statement that describes the desired result to which all actions/services are directed. A goal answers the question: What is the LEA seeking to achieve?

## Related State and/or Local Priorities

List the state and/or local priorities addressed by the goal. The LCAP must include goals that address each of the state priorities, as applicable to the type of LEA, and any additional local priorities; however, one goal may address multiple priorities. ([Link to State Priorities](#))

## Identified Need

Describe the needs that led to establishing the goal. The identified needs may be based on quantitative or qualitative information, including, but not limited to, results of the annual update process or performance data from the California School Dashboard, as applicable.

## Expected Annual Measurable Outcomes

For each LCAP year, identify the metric(s) or indicator(s) that the LEA will use to track progress toward the expected outcomes. LEAs may identify metrics for specific student groups. Include in the baseline column the most recent data associated with this metric or indicator available at the time of adoption of the LCAP for the first year of the three-year plan. The most recent data associated with a metric or indicator includes data as reported in the annual update of the LCAP year immediately preceding the three-year plan, as applicable. The baseline data shall remain unchanged throughout the three-year LCAP. In the subsequent year columns, identify the progress to be made in each year of the three-year cycle of the LCAP. Consider how expected outcomes in any given year are related to the expected outcomes for subsequent years.

The metrics may be quantitative or qualitative, but at minimum an LEA must use the applicable required metrics for the related state priorities, in each LCAP year as applicable to the type of LEA. For the student engagement priority metrics, as applicable, LEAs must calculate the rates as described in the [LCAP Template Appendix, sections \(a\) through \(d\)](#).

## Planned Actions/Services

For each action/service, the LEA must complete either the section “For Actions/Services not included as contributing to meeting Increased or Improved Services Requirement” or the section “For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement.” The LEA shall not complete both sections for a single action.

## For Actions/Services Not Contributing to Meeting the Increased or Improved Services Requirement

### Students to be Served

The “Students to be Served” box is to be completed for all actions/services except for those which are included by the LEA as contributing to meeting the requirement to increase or improve services for unduplicated students. Indicate in this box which students will benefit from the actions/services by entering “All”, “Students with Disabilities”, or “Specific Student Group(s)”. If “Specific Student Group(s)” is entered, identify the specific student group(s) as appropriate.

## Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must identify "All Schools". If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans". Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

**Charter schools** operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by entering "Specific Schools" and identifying the site(s) where the actions/services will be provided. For charter schools operating only one site, "All Schools" and "Specific Schools" may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

## **For Actions/Services Contributing to Meeting the Increased or Improved Services Requirement:**

### Students to be Served

For any action/service contributing to the LEA's overall demonstration that it has increased or improved services for unduplicated students above what is provided to all students (see Demonstration of Increased or Improved Services for Unduplicated Students section, below), the LEA must identify the unduplicated student group(s) being served.

### Scope of Service

For each action/service contributing to meeting the increased or improved services requirement, identify the scope of service by indicating "LEA-wide", "Schoolwide", or "Limited to Unduplicated Student Group(s)". The LEA must identify one of the following three options:

- If the action/service is being funded and provided to upgrade the entire educational program of the LEA, enter "LEA-wide."
- If the action/service is being funded and provided to upgrade the entire educational program of a particular school or schools, enter "schoolwide".
- If the action/service being funded and provided is limited to the unduplicated students identified in "Students to be Served", enter "Limited to Unduplicated Student Group(s)".

**For charter schools and single-school school districts**, "LEA-wide" and "Schoolwide" may be synonymous and, therefore, either would be appropriate. For charter schools operating multiple schools (determined by a unique CDS code) under a single charter, use "LEA-wide" to refer to all schools under the charter and use "Schoolwide" to refer to a single school authorized within the same charter petition. Charter schools operating a single school may use "LEA-wide" or "Schoolwide" provided these terms are used in a consistent manner through the LCAP.

## Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must indicate "All Schools". If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans". Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

**Charter schools** operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by entering “Specific Schools” and identify the site(s) where the actions/services will be provided. For charter schools operating only one site, “All Schools” and “Specific Schools” may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

## **Actions/Services**

For each LCAP year, identify the actions to be performed and services provided to meet the described goal. Actions and services that are implemented to achieve the identified goal may be grouped together. LEAs may number the action/service using the “Action #” box for ease of reference.

### **New/Modified/Unchanged:**

- Enter “New Action” if the action/service is being added in any of the three years of the LCAP to meet the articulated goal.
- Enter “Modified Action” if the action/service was included to meet an articulated goal and has been changed or modified in any way from the prior year description.
- Enter “Unchanged Action” if the action/service was included to meet an articulated goal and has not been changed or modified in any way from the prior year description.
  - If a planned action/service is anticipated to remain unchanged for the duration of the plan, an LEA may enter “Unchanged Action” and leave the subsequent year columns blank rather than having to copy/paste the action/service into the subsequent year columns. Budgeted expenditures may be treated in the same way as applicable.

**Note:** The goal from the prior year may or may not be included in the current three-year LCAP. For example, when developing year 1 of the LCAP, the goals articulated in year 3 of the preceding three-year LCAP will be from the prior year.

**Charter schools** may complete the LCAP to align with the term of the charter school’s budget that is submitted to the school’s authorizer. Accordingly, a charter school submitting a one-year budget to its authorizer may choose not to complete the year 2 and year 3 portions of the “Goals, Actions, and Services” section of the template. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

## **Budgeted Expenditures**

For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA’s budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by EC sections 52061, 52067, and 47606.5.

Expenditures that are included more than once in an LCAP must be indicated as a duplicated expenditure and include a reference to the goal and action/service where the expenditure first appears in the LCAP.

If a county superintendent of schools has jurisdiction over a single school district, and chooses to complete a single LCAP, the LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted expenditures are aligned.

## Demonstration of Increased or Improved Services for Unduplicated Students

This section must be completed for each LCAP year. When developing the LCAP in year 2 or year 3, copy the "Demonstration of Increased or Improved Services for Unduplicated Students" table and enter the appropriate LCAP year. Using the copy of the section, complete the section as required for the current year LCAP. Retain all prior year sections for each of the three years within the LCAP.

### Estimated Supplemental and Concentration Grant Funds

Identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner students as determined pursuant to California Code of Regulations, Title 5 (5 CCR) Section 15496(a)(5).

### Percentage to Increase or Improve Services

Identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 CCR Section 15496(a)(7).

Consistent with the requirements of 5 CCR Section 15496, describe how services provided for unduplicated pupils are increased or improved by at least the percentage calculated as compared to services provided for all students in the LCAP year. To improve services means to grow services in quality and to increase services means to grow services in quantity. This description must address how the action(s)/service(s) limited for one or more unduplicated student group(s), and any schoolwide or districtwide action(s)/service(s) supported by the appropriate description, taken together, result in the required proportional increase or improvement in services for unduplicated pupils.

If the overall increased or improved services include any actions/services being funded and provided on a schoolwide or districtwide basis, identify each action/service and include the required descriptions supporting each action/service as follows.

For those services being provided on an LEA-wide basis:

- For school districts with an unduplicated pupil percentage of 55% or more, and for charter schools and county offices of education: Describe how these services are **principally directed to** and **effective in** meeting its goals for unduplicated pupils in the state and any local priorities.
- For school districts with an unduplicated pupil percentage of less than 55%: Describe how these services are **principally directed to** and **effective in** meeting its goals for unduplicated pupils in the state and any local priorities. Also describe how the services are **the most effective use of the funds to** meet these goals for its unduplicated pupils. Provide the basis for this determination, including any alternatives considered, supporting research, experience or educational theory.



For school districts only, identify in the description those services being funded and provided on a schoolwide basis, and include the required description supporting the use of the funds on a schoolwide basis:

- For schools with 40% or more enrollment of unduplicated pupils: Describe how these services are **principally directed to** and **effective in** meeting its goals for its unduplicated pupils in the state and any local priorities.
- For school districts expending funds on a schoolwide basis at a school with less than 40% enrollment of unduplicated pupils: Describe how these services are **principally directed to** and how the services are **the most effective use of the funds to** meet its goals for English learners, low income students and foster youth, in the state and any local priorities.

# State Priorities

**Priority 1: Basic Services** addresses the degree to which:

- A. Teachers in the LEA are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- B. Pupils in the school district have sufficient access to the standards-aligned instructional materials; and
- C. School facilities are maintained in good repair.

**Priority 2: Implementation of State Standards** addresses:

- A. The implementation of state board adopted academic content and performance standards for all students, which are:
  - a. English Language Arts – Common Core State Standards (CCSS) for English Language Arts
  - b. Mathematics – CCSS for Mathematics
  - c. English Language Development (ELD)
  - d. Career Technical Education
  - e. Health Education Content Standards
  - f. History-Social Science
  - g. Model School Library Standards
  - h. Physical Education Model Content Standards
  - i. Next Generation Science Standards
  - j. Visual and Performing Arts
  - k. World Language; and
- B. How the programs and services will enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language proficiency.

**Priority 3: Parental Involvement** addresses:

- A. The efforts the school district makes to seek parent input in making decisions for the school district and each individual school site;
- B. How the school district will promote parental participation in programs for unduplicated pupils; and
- C. How the school district will promote parental participation in programs for individuals with exceptional needs.

**Priority 4: Pupil Achievement** as measured by all of the following, as applicable:

- A. Statewide assessments;
- B. The Academic Performance Index;
- C. The percentage of pupils who have successfully completed courses that satisfy University of California (UC) or California State University (CSU) entrance requirements, or programs of study that align with state board approved career technical educational standards and framework;
- D. The percentage of English learner pupils who make progress toward English proficiency as measured by the California English Language Development Test (CELDT);
- E. The English learner reclassification rate;
- F. The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher; and
- G. The percentage of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness.

**Priority 5: Pupil Engagement** as measured by all of the following, as applicable:

- A. School attendance rates;
- B. Chronic absenteeism rates;
- C. Middle school dropout rates;
- D. High school dropout rates; and
- E. High school graduation rates;

**Priority 6: School Climate** as measured by all of the following, as applicable:

- A. Pupil suspension rates;
- B. Pupil expulsion rates; and
- C. Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness.

**Priority 7: Course Access** addresses the extent to which pupils have access to and are enrolled in:

- A. S broad course of study including courses described under *EC* sections 51210 and 51220(a)-(i), as applicable;
- B. Programs and services developed and provided to unduplicated pupils; and
- C. Programs and services developed and provided to individuals with exceptional needs.

**Priority 8: Pupil Outcomes** addresses pupil outcomes, if available, for courses described under *EC* sections 51210 and 51220(a)-(i), as applicable.

**Priority 9: Coordination of Instruction of Expelled Pupils (COE Only)** addresses how the county superintendent of schools will coordinate instruction of expelled pupils.

**Priority 10. Coordination of Services for Foster Youth (COE Only)** addresses how the county superintendent of schools will coordinate services for foster children, including:

- A. Working with the county child welfare agency to minimize changes in school placement
- B. Providing education-related information to the county child welfare agency to assist in the delivery of services to foster children, including educational status and progress information that is required to be included in court reports;
- C. Responding to requests from the juvenile court for information and working with the juvenile court to ensure the delivery and coordination of necessary educational services; and
- D. Establishing a mechanism for the efficient expeditious transfer of health and education records and the health and education passport.

**Local Priorities** address:

- A. Local priority goals; and
- B. Methods for measuring progress toward local goals.

# APPENDIX A: PRIORITIES 5 AND 6 RATE CALCULATION INSTRUCTIONS

For the purposes of completing the LCAP in reference to the state priorities under *EC* sections 52060 and 52066, as applicable to type of LEA, the following shall apply:

- (a) “Chronic absenteeism rate” shall be calculated as follows:
- (1) The number of K-8 students who were absent 10 percent or more of the school days excluding students who were:
    - (A) enrolled less than 31 days
    - (B) enrolled at least 31 days but did not attend at least one day
    - (C) flagged as exempt in the district attendance submission. K-8 students are considered to be exempt if they:
      - (i) are enrolled in a Non-Public School
      - (ii) receive instruction through a home or hospital instructional setting
      - (iii) are attending a community college full-time.
  - (2) The number of students who meet the enrollment requirements.
  - (3) Divide (1) by (2).
- (b) “High school dropout rate” shall be calculated as follows:
- (1) The number of cohort members who dropout by the end of year 4 in the cohort where “cohort” is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
  - (2) The total number of cohort members.
  - (3) Divide (1) by (2).
- (c) “High school graduation rate” shall be calculated as follows:
- (1) For a 4-Year Cohort Graduation Rate:
    - (A) The number of students in the cohort who earned a regular high school diploma by the end of year 4 in the cohort.
    - (B) The total number of students in the cohort.
    - (C) Divide (1) by (2).
  - (2) For a Dashboard Alternative Schools Status (DASS) Graduation Rate:
    - (A) The number of students who either graduated as grade 11 students or who earned any of the following:
      - (i) a regular high school diploma
      - (ii) a High School Equivalency Certificate
      - (iii) an adult education diploma
      - (iv) a Certificate of Completion and was eligible for the California Alternative Assessment if under the age of 20.
    - (B) The number of students in the DASS graduation cohort.
    - (C) Divide (1) by (2).
- (d) “Suspension rate” shall be calculated as follows:
- (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 – June 30).
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 – June 30).
  - (3) Divide (1) by (2).
- (e) “Expulsion rate” shall be calculated as follows:
- (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 – June 30).
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 – June 30).

(3) Divide (1) by (2).

NOTE: Authority cited: Sections 42238.07 and 52064, *Education Code*. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.6, 47606.5, 48926, 52052, 52060, 52061, 52062, 52063, 52064, 52066, 52067, 52068, 52069, 52070, 52070.5, and 64001,; 20 U.S.C. Sections 6312 and 6314.

# APPENDIX B: GUIDING QUESTIONS

## Guiding Questions: Annual Review and Analysis

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to EC Section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific school sites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

## Guiding Questions: Stakeholder Engagement

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in *EC* Section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to *EC* sections 52062, 52068, or 47606.5, as applicable, including engagement with representatives of parents and guardians of pupils identified in *EC* Section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 *CCR* Section 15495(a)?

- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

## **Guiding Questions: Goals, Actions, and Services**

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning": Basic Services (Priority 1), the Implementation of State Standards (Priority 2), and Course Access (Priority 7)?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes": Pupil Achievement (Priority 4), Pupil Outcomes (Priority 8), Coordination of Instruction of Expelled Pupils (Priority 9 – COE Only), and Coordination of Services for Foster Youth (Priority 10 – COE Only)?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement": Parental Involvement (Priority 3), Pupil Engagement (Priority 5), and School Climate (Priority 6)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual school sites been evaluated to inform the development of meaningful district and/or individual school site goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in *EC* Section 42238.01 and groups as defined in *EC* Section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual school sites?
- 10) What information was considered/reviewed for subgroups identified in *EC* Section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to *EC* Section 52052, to specific school sites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified?  
Where can these expenditures be found in the LEA's budget?

*Prepared by the California Department of Education, January 2019*

## LCAP Expenditure Summary

Total Expenditures by Funding Source						
Funding Source	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total
All Funding Sources	2,756,517.00	2,269,421.00	1,997,973.00	2,756,517.00	2,795,584.00	7,550,074.00
	0.00	0.00	0.00	0.00	0.00	0.00
0000 Base, 0100 Supp/Conc	41,000.00	20,573.00	0.00	41,000.00	41,000.00	82,000.00
0000 Base, 0100 Supp/Conc, through 9999 Other	150,000.00	0.00	0.00	150,000.00	95,000.00	245,000.00
0000 LCFF Base	2,506,517.00	406,258.00	0.00	2,506,517.00	2,561,232.00	5,067,749.00
0100 LCFF Supp/Conc	35,000.00	3,298.00	0.00	35,000.00	35,000.00	70,000.00
0100 Supp/Conc, 3010 IASA-Title 1 Basic Grants-Low, 9650 CTE/ROP	0.00	0.00	0.00	0.00	40,000.00	40,000.00
1100 Unrestricted Lottery	0.00	0.00	0.00	0.00	0.00	0.00
LCFF	0.00	0.00	231,848.00	0.00	0.00	231,848.00
LCFF, Other	0.00	1,837,792.00	1,711,125.00	0.00	0.00	1,711,125.00
None	0.00	0.00	0.00	0.00	0.00	0.00
Other	24,000.00	1,500.00	55,000.00	24,000.00	23,352.00	102,352.00

\* Totals based on expenditure amounts in goal and annual update sections.



<b>Total Expenditures by Object Type</b>						
<b>Object Type</b>	<b>2018-19 Annual Update Budgeted</b>	<b>2018-19 Annual Update Actual</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2017-18 through 2019-20 Total</b>
All Expenditure Types	2,756,517.00	2,269,421.00	1,997,973.00	2,756,517.00	2,795,584.00	7,550,074.00
	0.00	0.00	0.00	0.00	0.00	0.00
1000, 2000, 3000	0.00	0.00	0.00	0.00	0.00	0.00
1000, 2000, 3000, 4000	15,000.00	0.00	5,000.00	15,000.00	10,000.00	30,000.00
1000, 2000, 3000, 4000, 5000	9,000.00	0.00	108,000.00	9,000.00	9,000.00	126,000.00
1000, 3000	2,421,729.00	2,148,065.00	1,804,749.00	2,421,729.00	2,461,507.00	6,687,985.00
1000, 3000, 4000, 5000	10,000.00	0.00	0.00	10,000.00	10,000.00	20,000.00
1000, 3000, 5000	5,000.00	0.00	14,224.00	5,000.00	5,000.00	24,224.00
1000,2000,3000,5000	0.00	0.00	0.00	0.00	0.00	0.00
2000, 3000	56,305.00	57,333.00	5,000.00	56,305.00	70,242.00	131,547.00
2000, 3000, 4000	0.00	0.00	25,000.00	0.00	0.00	25,000.00
2000, 3000, 4000, 5000	0.00	0.00	0.00	0.00	0.00	0.00
4000, 5000	24,000.00	1,500.00	0.00	24,000.00	23,352.00	47,352.00
4000-4999: Books And Supplies	119,000.00	9,745.00	36,000.00	119,000.00	110,000.00	265,000.00
5000-5999: Services And Other Operating Expenditures	82,000.00	47,295.00	0.00	82,000.00	82,000.00	164,000.00
5700-5799: Transfers Of Direct Costs	5,483.00	5,483.00	0.00	5,483.00	5,483.00	10,966.00
5800: Professional/Consulting Services And Operating Expenditures	9,000.00	0.00	0.00	9,000.00	9,000.00	18,000.00
None	0.00	0.00	0.00	0.00	0.00	0.00

\* Totals based on expenditure amounts in goal and annual update sections.

Total Expenditures by Object Type and Funding Source							
Object Type	Funding Source	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total
All Expenditure Types	All Funding Sources	2,756,517.00	2,269,421.00	1,997,973.00	2,756,517.00	2,795,584.00	7,550,074.00
		0.00	0.00	0.00	0.00	0.00	0.00
1000, 2000, 3000	LCFF	0.00	0.00	0.00	0.00	0.00	0.00
1000, 2000, 3000, 4000	0000 Base, 0100 Supp/Conc, through 9999 Other	15,000.00	0.00	0.00	15,000.00	10,000.00	25,000.00
1000, 2000, 3000, 4000	LCFF	0.00	0.00	5,000.00	0.00	0.00	5,000.00
1000, 2000, 3000, 4000, 5000	0000 Base, 0100 Supp/Conc, through 9999 Other	9,000.00	0.00	0.00	9,000.00	9,000.00	18,000.00
1000, 2000, 3000, 4000, 5000	LCFF	0.00	0.00	34,000.00	0.00	0.00	34,000.00
1000, 2000, 3000, 4000, 5000	LCFF, Other	0.00	0.00	74,000.00	0.00	0.00	74,000.00
1000, 3000	0000 Base, 0100 Supp/Conc	36,000.00	0.00	0.00	36,000.00	36,000.00	72,000.00
1000, 3000	0000 Base, 0100 Supp/Conc, through 9999 Other	10,000.00	0.00	0.00	10,000.00	0.00	10,000.00
1000, 3000	0000 LCFF Base	2,375,729.00	306,975.00	0.00	2,375,729.00	2,425,507.00	4,801,236.00
1000, 3000	0100 LCFF Supp/Conc	0.00	3,298.00	0.00	0.00	0.00	0.00
1000, 3000	LCFF	0.00	0.00	121,848.00	0.00	0.00	121,848.00
1000, 3000	LCFF, Other	0.00	1,837,792.00	1,627,901.00	0.00	0.00	1,627,901.00
1000, 3000	Other	0.00	0.00	55,000.00	0.00	0.00	55,000.00
1000, 3000, 4000, 5000	0000 Base, 0100 Supp/Conc, through 9999 Other	10,000.00	0.00	0.00	10,000.00	10,000.00	20,000.00
1000, 3000, 5000	0000 Base, 0100 Supp/Conc	5,000.00	0.00	0.00	5,000.00	5,000.00	10,000.00
1000, 3000, 5000	LCFF	0.00	0.00	5,000.00	0.00	0.00	5,000.00
1000, 3000, 5000	LCFF, Other	0.00	0.00	9,224.00	0.00	0.00	9,224.00
1000,2000,3000,5000	LCFF, Other	0.00	0.00	0.00	0.00	0.00	0.00
2000, 3000	0000 LCFF Base	56,305.00	57,333.00	0.00	56,305.00	70,242.00	126,547.00
2000, 3000	LCFF	0.00	0.00	5,000.00	0.00	0.00	5,000.00
2000, 3000, 4000	LCFF	0.00	0.00	25,000.00	0.00	0.00	25,000.00
2000, 3000, 4000, 5000	0000 LCFF Base	0.00	0.00	0.00	0.00	0.00	0.00
4000, 5000	Other	24,000.00	1,500.00	0.00	24,000.00	23,352.00	47,352.00
4000-4999: Books And Supplies	0000 Base, 0100 Supp/Conc, through 9999 Other	50,000.00	0.00	0.00	50,000.00	50,000.00	100,000.00
4000-4999: Books And Supplies	0000 LCFF Base	69,000.00	9,745.00	0.00	69,000.00	60,000.00	129,000.00

Total Expenditures by Object Type and Funding Source							
Object Type	Funding Source	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total
4000-4999: Books And Supplies	0100 LCFF Supp/Conc	0.00	0.00	0.00	0.00	0.00	0.00
4000-4999: Books And Supplies	1100 Unrestricted Lottery	0.00	0.00	0.00	0.00	0.00	0.00
4000-4999: Books And Supplies	LCFF	0.00	0.00	36,000.00	0.00	0.00	36,000.00
4000-4999: Books And Supplies	Other	0.00	0.00	0.00	0.00	0.00	0.00
5000-5999: Services And Other Operating Expenditures	0000 Base, 0100 Supp/Conc	0.00	20,573.00	0.00	0.00	0.00	0.00
5000-5999: Services And Other Operating Expenditures	0000 Base, 0100 Supp/Conc, through 9999 Other	47,000.00	0.00	0.00	47,000.00	7,000.00	54,000.00
5000-5999: Services And Other Operating Expenditures	0000 LCFF Base	0.00	26,722.00	0.00	0.00	0.00	0.00
5000-5999: Services And Other Operating Expenditures	0100 LCFF Supp/Conc	35,000.00	0.00	0.00	35,000.00	35,000.00	70,000.00
5000-5999: Services And Other Operating Expenditures	0100 Supp/Conc, 3010 IASA-Title 1 Basic Grants-Low, 9650 CTE/ROP	0.00	0.00	0.00	0.00	40,000.00	40,000.00
5000-5999: Services And Other Operating Expenditures	Other	0.00	0.00	0.00	0.00	0.00	0.00
5700-5799: Transfers Of Direct Costs	0000 LCFF Base	5,483.00	5,483.00	0.00	5,483.00	5,483.00	10,966.00
5700-5799: Transfers Of Direct Costs	1100 Unrestricted Lottery	0.00	0.00	0.00	0.00	0.00	0.00
5800: Professional/Consulting Services And Operating Expenditures	0000 Base, 0100 Supp/Conc, through 9999 Other	9,000.00	0.00	0.00	9,000.00	9,000.00	18,000.00
5800: Professional/Consulting Services And Operating Expenditures	0000 LCFF Base	0.00	0.00	0.00	0.00	0.00	0.00
None	None	0.00	0.00	0.00	0.00	0.00	0.00

\* Totals based on expenditure amounts in goal and annual update sections.

**Total Expenditures by Goal**

<b>Goal</b>	<b>2018-19 Annual Update Budgeted</b>	<b>2018-19 Annual Update Actual</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2017-18 through 2019-20 Total</b>
<b>Goal 1</b>	334,655.00	161,672.00	250,603.00	334,655.00	347,606.00	932,864.00
<b>Goal 2</b>	2,373,862.00	2,106,249.00	1,708,370.00	2,373,862.00	2,415,626.00	6,497,858.00
<b>Goal 3</b>	48,000.00	1,500.00	39,000.00	48,000.00	32,352.00	119,352.00

\* Totals based on expenditure amounts in goal and annual update sections.

<b>Expenditures Contributing to Increased/Improved Requirement by Funding Source</b>					
<b>Funding Source</b>	<b>2018-19 Annual Update Budgeted</b>	<b>2018-19 Annual Update Actual</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
All Funding Sources					

<b>Expenditures NOT Contributing to Increased/Improved Requirement by Funding Source</b>					
<b>Funding Source</b>	<b>2018-19 Annual Update Budgeted</b>	<b>2018-19 Annual Update Actual</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>
All Funding Sources					